



S A G E S S

Managing
strategic oil reserves

Financial

Year

2020

Annual Report

Updated:
7 May 2021

2020 ANNUAL REPORT

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THE BOARD OF DIRECTORS

(THAT APPROVED THE 2020 FINANCIAL STATEMENTS)

Pierre-Yves Loiseau: Chairman

BOLLORÉ ENERGY

CARFUEL

ESSO SAF

SCA PÉTROLE ET DERIVÉS

SOCIÉTÉ D'IMPORTATION LECLERC – SIPLEC

URBAINE DES PÉTROLES

BP FRANCE

ENI FRANCE SARL

PICOTY SAS

SOCIETE DES PETROLES SHELL

TOTAL MARKETING FRANCE

WOREX SNC

Son Lengoc: Secretary to the Board

MANAGEMENT TEAM

Pierre-Yves Loiseau Chairman of the Board – CEO

Daniel Bonocori Logistics Manager

Son Lengoc Corporate Secretary – CFO

STATUTORY AUDITORS

Ernst & Young Audit

Statutory Auditors

1-2, place des Saisons

Paris La Défense 1

92400 Courbevoie, France

Grant Thornton

Société par actions simplifiée (simplified joint-stock company) specialised in accounting and auditing

29, rue du Pont

92200 Neuilly-sur-Seine, France

Société Anonyme de Gestion de Stocks de Sécurité (SAGESS)

Société Anonyme (public limited company) with share capital of €240,000 – Nanterre Trade and Companies Register No. B 344547708 –

SIRET No. 34454770800059 – APE code: 5210B

Tour W – 102, Terrasse Boieldieu – 92800 Puteaux, France (Mailing address: 92085 Paris La Défense Cedex)

Telephone: +33 1 47 10 06 80 – Fax: +33 1 47 14 04 88 – www.sagess.fr

A WORD FROM OUR CHAIRMAN AND CEO

This past year, many countries put public health measures in place to respond to Covid-19, a pandemic that slowed the global economy and put a significant dent in hydrocarbon demand. Prices plummeted at the end of Q1 2020 before gradually recovering by Q4. At SAGESS, we took appropriate action to keep the situation in check, keep our employees safe, and keep impacts on our business to a minimum.

As in past years, we worked hard to control our costs. In 2020, our rebilled expenses to the Industry Committee on Strategic Oil Reserves (Comité Professionnel des Stocks Stratégiques Pétroliers, CPSSP) totalled €338.6 million, €11.8 million less than initially budgeted, thanks to a decrease in financing costs, which offset a 2% increase in storage expenses. Petroleum product sales for the year totalled 135,000 tonnes, earning SAGESS a €2.9 million gain on the sale. As at 31 December 2020, SAGESS held 13.8 million tonnes of oil reserves. The amount of our strategic physical reserves used to cover the country's needs remained stable at 76%. Following a slight decrease in the quantities released for consumption in 2019, the mandated French national minimum reserve decreased by 30,000 tonnes on 1 July 2020. The increasing proportion of our reserves in the mandated national minimum reserve highlights how well the system is performing, with operators allocating a larger portion to their coverage obligations.

The temporary spook in March did not jeopardise our ability to obtain funding on the financial markets. We were able to secure funding for what were admittedly shorter maturities for several weeks, but this did not pose any significant challenges.

As part of our financing programme, in November 2020, we renewed our €100 million bilateral credit line until November 2021. We've also extended the €900 million syndicated loan we took out in 2016 until 2021. We have a solid financial footing. Our debt is in line with the book value of our inventories, valued according to their historical weighted average cost. In 2020, the book value of our reserves totalled €102 million.

We have been involved in a legal dispute over an order prohibiting us from obtaining our own financing independently after being included on the list of central government bodies (organismes divers d'administration centrale, ODACs). In its ruling on 7 July 2020, the Administrative Court of Appeal of Paris struck down the 8 January 2019 ruling of the Administrative Court of Paris as well as the orders from 27 July 2016 and 14 August 2017 that determined the list of ODACs that had included SAGESS. The government has since filed an appeal with the Council of State. A ruling on our appeal of the 2018 order is currently still pending.

In September 2020, Standard & Poor's maintained our long-term AA credit rating (stable outlook).

The Audit Committee, formed in 2009 to fulfil the specific requirements for companies that offer securities to the public, met twice during the 2020 financial year. The scope of its work ranged from the usual review of the company's financial statements to the company's internal controls, with a detailed analysis of the key risks involved. The committee audited the period's closing activities, our internal control procedures, and auditor independence.

We have voluntarily published a Non-Financial Performance Statement for several years. Our approach in this area, driven by the Corporate Social Responsibility Committee, is supported by our Board of Directors. The unsolicited ratings of our CSR programme by Vigeo Eiris and ISS ESG (ISS-oekom) show how much progress we've made and our strong standing in this field. In 2020, Vigeo Eiris's rating reconfirmed SAGESS's "Advanced" status, placing us among the top-rated companies in our industry. This is also true of the rating from ISS ESG (ISS-oekom), which gave us "Prime Status" and ranked us as a leader in our category.

In conclusion, supply for the French market was adequately maintained, at times thanks to our intervention. Our government-ordered inventory distribution efforts were able to offset the market disruption caused by highly varied changes in consumption between products coupled with much lower prices. Our robust portfolio and geographic spread once again helped us stave off any supply issues.

We owe our well-known efficiency to our more than 30 years of experience. It is up to us to continue our legacy and enrich our experience while also accounting for the current realities of our relationships with the government, the CPSSP, our shareholders, and our suppliers.

Thank you for your trust.

Pierre-Yves Loiseau

A. MANAGEMENT REPORT

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

Dear Shareholders,

We have called you to this General Shareholders' Meeting to report on the company's business during our thirty-second financial year ended 31 December 2020 and to submit the annual financial statements of said financial year for your approval.

In their report, the statutory auditors will provide all of the information on the accuracy and fairness of the financial statements that are being presented to you.

We are available to provide any further details and additional information you might find useful.

In accordance with Article R. 225-102 of the French Commercial Code, a table showing the company's financial results over the past five financial years is included in the notes to this report.

The following sections include all of the information required by the regulations in force.

1 > OVERVIEW OF THE STRATEGIC SAFETY RESERVE SYSTEM

Strategic stockpiling activities are defined by Law 92-1443 of 31 December 1992, the French Energy Code and the French Defence Code, as well as the implementation decrees ensuring that Council Directive 2009/119/EC is transposed into French law and France's commitments to the International Energy Agency (IEA).

RELEASES FOR CONSUMPTION

Due to the Covid-19 pandemic, we released much fewer of our reserves for consumption in 2020. Interest rates also remained at rock bottom, and the price per barrel plummeted in March, dropping to \$18/barrel at its lowest point and ending out the year at \$50/barrel.

Net releases for consumption (RFC) of products that are subject to mandated strategic stockpiling fell 17.6% in 2020:

- Petrol RFCs (category 1) declined 13.9%
- Distillate RFCs (category 2 – diesel and heating oil) decreased 11.9%
- Jet fuel RFCs (category 3) plunged 56.59%
- Heavy fuel oil RFCs (category 4) dropped 52.2%

CHANGES IN RELEASES FOR CONSUMPTION

In thousands of tonnes	2018	2019	2020	Difference (YOY)	Difference (%) (YOY)
Category 1 (petrol)	7,722	8,314	7,161	(1,153)	(13.9%)
Category 2 (diesel and heating oil)	43,373	42,543	37,477	(5,066)	(11.9%)
Category 3 (jet fuel)	6,849	7,027	3,054	(3,973)	(56.5%)
Category 4 (heavy fuel oil)	65	41	20	(21)	(52.2%)
TOTAL	58,009	57,925	47,712	(10,213)	(17.63%)

MANDATED NATIONAL MINIMUM RESERVE

The mandated minimum strategic reserve is calculated based on releases for consumption in year n (reference year). This year is constant, from 1 July of year n+1 to 30 June of year n+2.

The mandated minimum strategic reserve for the year starting on 1 July 2020 was calculated based on the releases for consumption in 2019.

The mandated minimum strategic reserve equals 29.5% of the releases for consumption during the reference year.

Certified operators must allocate either 56% or 90% of this mandated minimum to the CPSSP.

Consequently, the mandated national minimum reserve and its coverage have changed as follows (in millions of tonnes of finished product equivalent – MT EQFP):

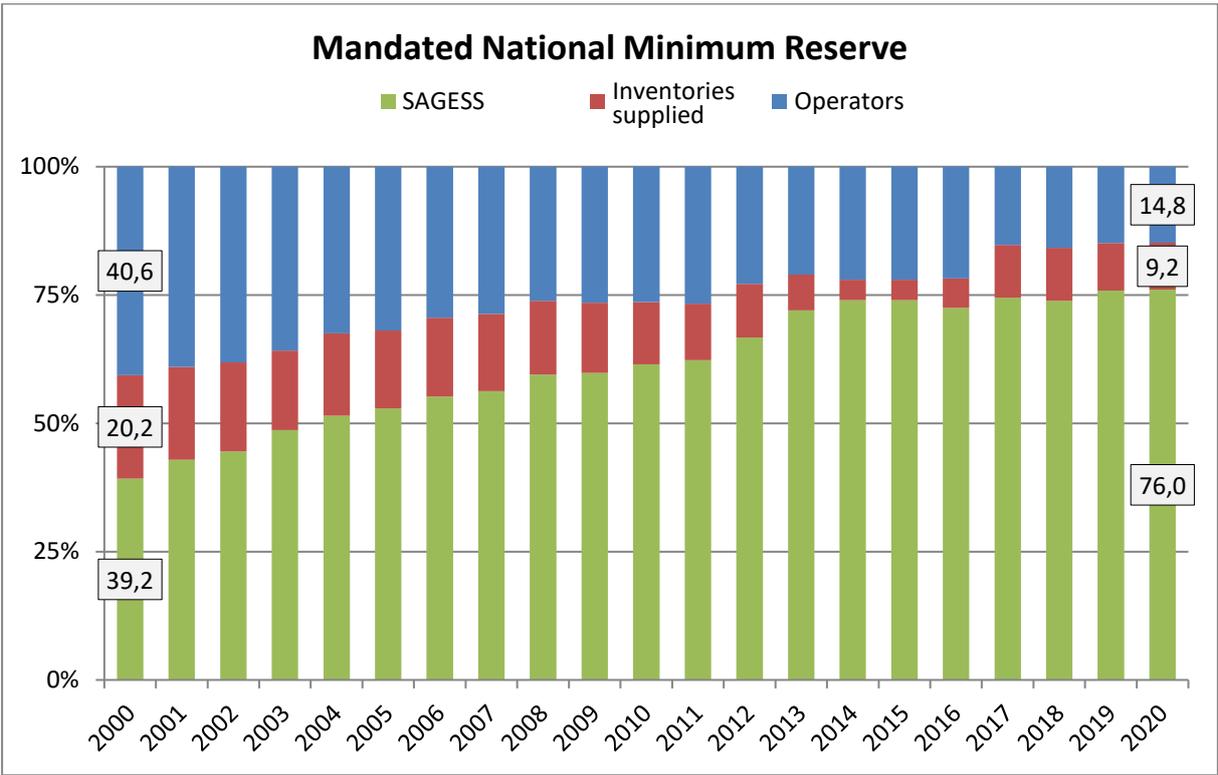
(MT EQFP)*	1-Jul-18	1-Jul-19	1-Jul-20
Mandated National Minimum Reserve	17.5	17.1	17.1
Coverage by:			
Operators	2.8	2.5	2.5
CPSSP	14.7	14.6	14.6
RFCs**	1.8	1.6	1.6
SAGESS	12.9	13.0	13.0

* Finished Product Equivalent – EQFP: one tonne of crude oil held in the strategic stockpiling system is considered 0.8 tonnes of finished product equivalent.

** Inventories supplied (IS).

As at 1 July 2020, the CPSSP's coverage needs were unchanged compared to 1 July 2019. Inventories supplied by operators to the CPSSP also remained the same at 1.6 MT EQFP.

The result, as shown in the graph below, has been a stabilisation in the portion of the mandated national minimum reserve covered by SAGESS, whose reserves covered approximately 76% of this minimum as at 1 July 2020.



2 > OUR ACTIVITIES

ECONOMIC AND FINANCIAL ENVIRONMENT

The Dated Brent price tumbled in March (source: Ministry of Ecological Transition), reaching a low of \$18/barrel before gradually recovering, thanks to regular OPEC intervention to regulate crude production and measures implemented by central banks around the world to support affected economies. The distribution of various vaccines meant to stem the Covid-19 pandemic has helped stimulate demand and calm the markets. At the end of the year, the Dated Brent price was \$50/barrel, compared to \$64/barrel in 2019, down 22%.

International prices (\$/t) for finished products followed the same trend.

As the policy led by the ECB continued, the dollar fluctuated between \$1.11/euro and \$1.22/euro, settling on an average exchange rate of \$1.22/euro in December 2020. The annual average dollar/euro exchange rate was \$1.14/euro in 2020, compared to \$1.12/euro in 2019.

Long-term rates (based on the 10-year French government bond rate) fluctuated at low levels between -0.02% and -0.42% to (with an average monthly low of -0.42% reached in October and December 2020). The average annual rate for the year was -0.24%, compared to 0.07% in 2019.

Short-term interest rates (EONIA and 3-month Euribor) remained both stable and negative throughout the pandemic. The annual average EONIA rate was -0.46% (compared to -0.39% in 2019) and the 3-month Euribor was -0.42% (compared to -0.36% in 2019).

STOCKPILING AND STORING RESERVES

Purchasing Policy

Petroleum products are purchased through requests for proposals, except where technical constraints exist.

Products

SAGESS's strategic reserves holds are made up of products from the first three categories (petrol, diesel/heating oil, and jet fuel), as well as crude oil. The heavy fuel oil inventories operators supplied to the CPSSP cover the mandated minimum it is responsible for.

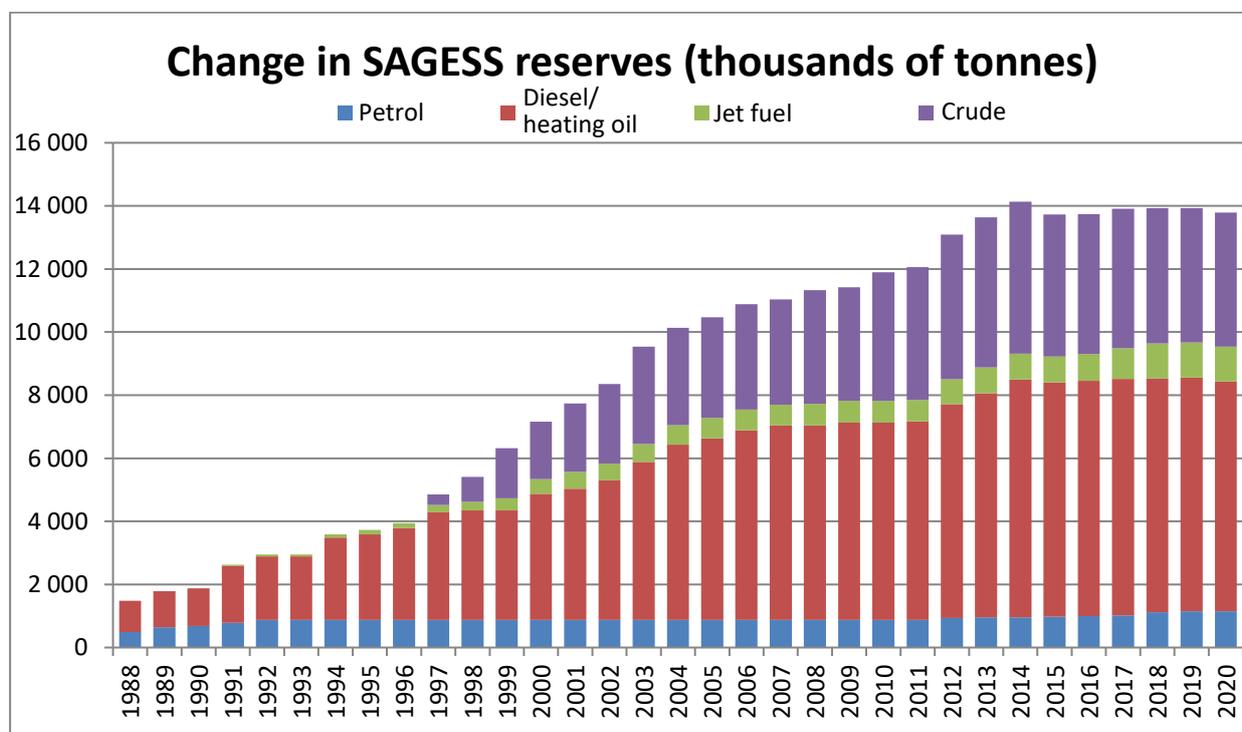
Crude oil is a legally allowable substitute for finished products up to a certain percentage, with one tonne of crude oil considered equivalent to 0.8 tonnes of finished product.

Purchases and Volume of Reserves

Our strategic reserves decreased slightly during the year:

(In millions of tonnes)	31 Dec. 2017	31 Dec. 2018	31 Dec. 2019	31 Dec. 2020
Reserves	13.9	13.9	13.9	13.8
Allocated for coverage	13.8	13.9	13.9	13.8
Extra	0.1	-		
Loaned reserves	-	0.4	0.9	0.2
TOTAL in MT	13.9	13.9	13.9	13.8
TOTAL in MT EQFP	13	13.1	13.1	13.0

Our reserve volumes have more than doubled since the late 1990s.



Storage Policy

SAGESS's petroleum products are stored in bonded third-party storage facilities, for which we pay a storage fee.

SAGESS's reserves are unpledged. Neither storage providers nor any other third party may use the strategic reserves held by SAGESS as collateral.

The bonded depots we use (88 storage facilities) include refineries, most of the oil depots in France, and the Manosque site (salt caverns).

SAGESS has had a Board of Directors-approved storage policy in place since 2015 to strengthen and streamline our purchasing and storage procedures. The Board of Directors reviews this storage policy on an annual basis.

Physical Inventory and Quality Control Audits

Storage providers are contractually obligated to maintain certain qualitative and quantitative standards for the products they store, such as purity and salability.

The quantity and quality of SAGESS's reserves are checked on site at least once per year by a specialised third-party company.

Storage Costs

The average recurring cost of storing our reserves was €24.40/tonne in 2020, which was slightly lower than in 2019 (€24.70/tonne).

Headcount

As at 31 December 2020, SAGESS had 15 employees, including three positions filled by seconded employees. It is worth noting that since 2017, SAGESS has one seconded employee as part of our duties related to our term of office on the Boards of Directors of AGIRC and ARCCO (supplemental French retirement schemes for private sector employees) and AG2R La Mondiale.

3 > FINANCIAL POSITION

PRESENTATION OF THE FINANCIAL STATEMENTS

The financial statements are presented in the same format as in previous years. This presentation complies with French generally accepted accounting principles (*Plan comptable général*, PCG) as well as with the accounting principles specific to the oil and gas industry. It also accounts for SAGESS's particular characteristics, which arise from various laws and regulations, and especially Article 1655 *quater* of the French General Tax Code (corporate income tax exemption and recording of inventories at their acquisition cost).

We are not required to issue financial statements in IFRS format because we do not issue consolidated financial statements.

CREDIT RATING

On 22 September 2020, the rating agency Standard & Poor's confirmed our long-term AA (stable outlook) and short-term A-1+ benchmark ratings.

INCOME

We generated a net profit of €2,907,000 during financial year 2020 from the sale of our reserves.

NEU CP (COMMERCIAL PAPER)

The NEU CP programme ceiling totalled €1.4 billion (stable compared to 2019). The Board of Directors regularly reviews the use of this programme and whether it is adequately meeting our needs.

We renewed the undrawn €900 million syndicated loan with a three-year term (renewable twice annually) that we took out in 2016. In November 2020, we renewed a €100 million bilateral credit line that was added to the syndicated loan in November 2018. This financing is a safeguard in the event of a tightening in the NEU CP market.

CPSSP LOAN

In 2007, we used a €61 million loan from the CPSSP to substitute the initial shareholder advance.

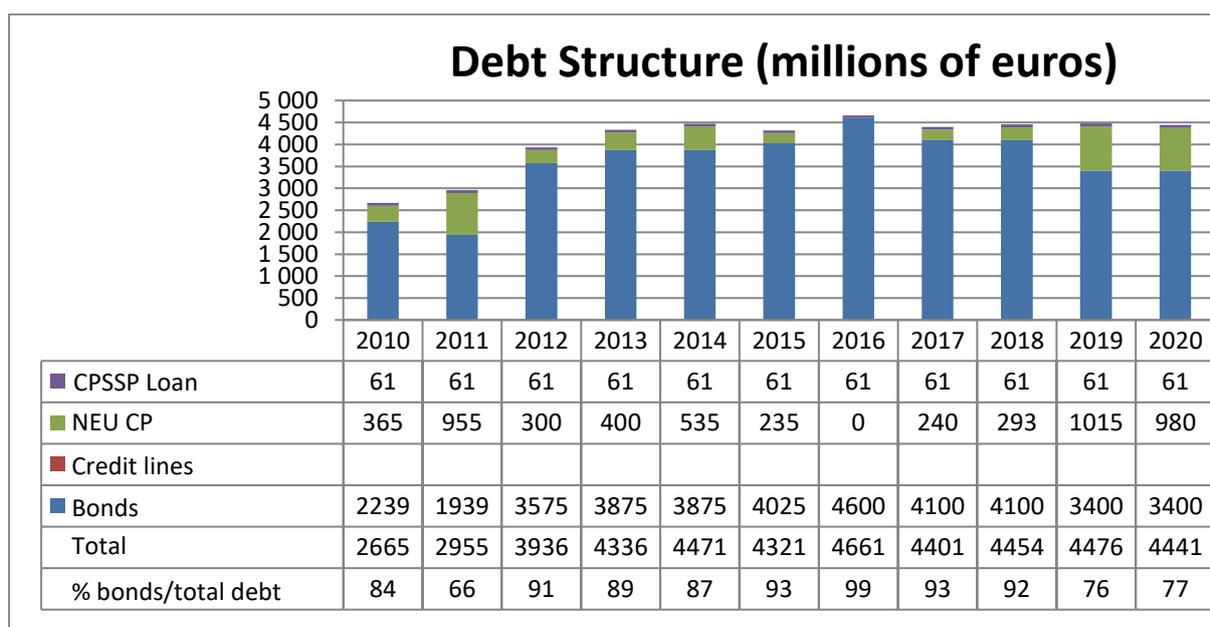
EXTERNAL FINANCING STRUCTURE

As at 31 December 2020, SAGESS's debt, excluding the CPSSP loan and any interest payable, totalled €4.380 billion:

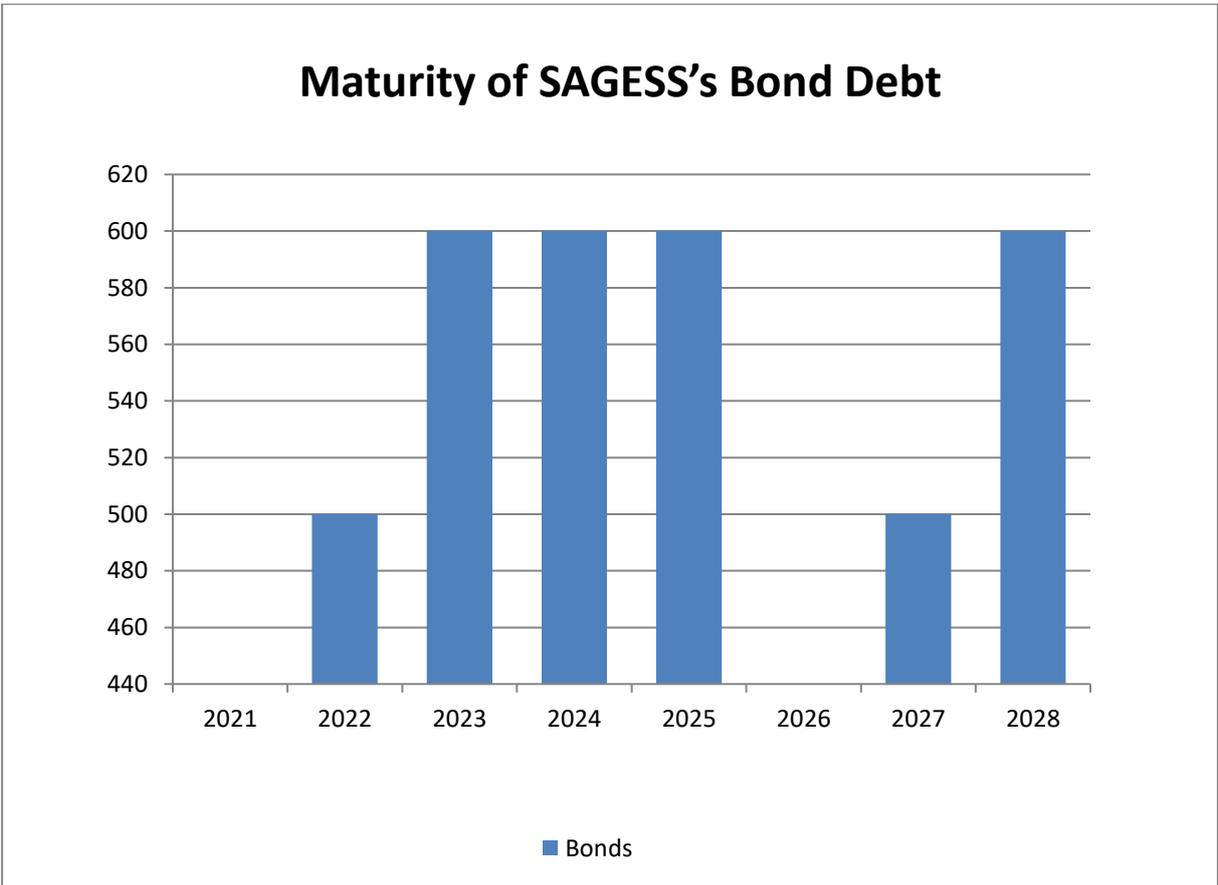
Bonds:	€3.4 billion
Bank overdraft:	-
NEU CP (commercial paper):	€980 million

At the end of the period, bond debt remained the same at €3.4 billion.

Short-term debt comprising NEU CP totalled €980 million at the end of 2020, down €35 million compared to 2019. In 2020, we paid out €11.8 million in shareholder dividends.



We have staggered the repayment dates of our bond debt to minimise the refinancing risk associated with repaying this debt. As at 31 December 2020, those dates were spread out between 2022 and 2028. The average maturity of the bond debt was 4.5 years as at 31 December 2020.



OFF-BALANCE SHEET COMMITMENTS

Off-balance sheet commitments include, for guarantees made, customs guarantees, and for guarantees received, CEGC guarantees to SAGESS as part of managing product loans ordered by the French government.

SUBSEQUENT EVENTS

The beginning of 2021 is still experiencing impacts from the Covid-19 pandemic, which has been disrupting the global economy since March 2020. However, the economy has been trending upward since countries have started rolling out their vaccination programmes. As at the date of this report, the Brent price was \$60/barrel, compared to \$50/barrel at the end of December.

SUMMARY OF FINANCIAL DOCUMENTS

Detailed financial statements are attached to this report. Changes in the financial statements are essentially driven by inventory fluctuations, changes in the cost of storage per unit, interest rates, and, depending on the year, a number of non-recurring activities such as product specification modification programmes.

As at 31 December 2020, SAGESS's balance sheet primarily consisted of oil and gas reserves on the asset side, and loan financing on the liabilities side.

Below is a summary of the balance sheet:

ASSETS	€m	%	LIABILITIES & EQUITY	€m	%
Fixed assets	39	0.8%	Shareholders' equity and provisions	102	2.2%
Reserves	4,463	96.8%	Loans	4,477	97.2%
Receivables and other	108	2.3%	Payables and other	31	0.7%
Total	4,610	100.0%	Total	4,610	100.0%

Fixed assets mainly included a €38.1 million long-term receivable that corresponds to the seller financing granted as part of the Manosque pipeline sale to Géosel.

The reserves are purchased and held by SAGESS.

Receivables mainly comprised CPSSP receivables, which correspond to a month of services invoiced by SAGESS, and to loans SAGESS was ordered to grant to operators in the amount of €55.6 million.

Trade payables primarily consisted of December storage costs.

The 2020 income statement breaks down as follows:

€m	2020	2019	Change
CPSSP reimbursement of SAGESS expenses	339	344	(2%)
Other income	0	0	0%
Income from sale of petroleum products	3	12	(75%)
Storage and monitoring of reserves	(312)	(312)	0%
Income from the sale of assets	0	0	NS
Other expenses	(1)	(3)	(64%)
Net financial expenses	(26)	(29)	(13%)
Net profit	3	12	(73%)

The CPSSP reimburses SAGESS on a monthly basis for our storage expenses, asset financing expenses, operating expenses, and all of our other expenses in accordance with the terms and conditions of our agreement.

We sold €46.14 million in petroleum products, generating €2.91 million in net income.

TRADE PAYABLES AS AT 31 DECEMBER 2020

(French Commercial Code Art. D. 441 I-1)

TOTAL BALANCE as at 31/12/2020	0 days	1 to 30 days	31 to 60 days	More than 61 days	Total
Number of invoices concerned	0	99			99
Total amount of invoices concerned		€6,261,000			€6,261,000
% of total purchases for the year (before tax)	0.00%	1.97%			1.97%

CUSTOMER ACCOUNTS PAYABLE AS AT 31 DECEMBER 2020

(French Commercial Code Art. D. 441 I-2)

TOTAL BALANCE as at 31/12/2020	0 days	1 to 30 days	31 to 60 days	More than 61 days	Total
Number of invoices concerned	0	50			50
Total amount of invoices concerned		€40,249,000			€40,249,000
% of revenue for the year (before tax)	0.00%	10.28%			10.28%

NON-DEDUCTIBLE EXPENSES

In accordance with Article 223 of the French General Tax Code, none of the financial statements for the period have accounted for any non-deductible expenses (except the impact of the French corporate social welfare tax), pursuant to Article 39-4 of the same Code.

STATUTORY AUDITORS' FEES

For the 2020 financial year (in thousands of euros)	Ernst & Young	Grant Thornton
Audit		
Auditing, certifying of individual statements	38	38
Supplementary report to the Audit Committee	0	0
Services other than the certifying of statements	9	17
Total	47	55

PREPARATION AND HANDLING OF ACCOUNTING AND FINANCIAL INFORMATION

GENERATION OF ACCOUNTING INFORMATION

All financial and accounting information is generated by the Accounting Department and the Corporate Secretary/CFO, under the supervision of the CEO.

This information is generated according to the following procedure:

- The most effective accounting principles and methods for reflecting the characteristics and specific regulatory features of the company's business are determined in accordance with applicable legal and regulatory provisions.
- All transactions and periodic financial reports (accounting of transactions, calculating and recording provisions and accrual/suspense accounts, annual statements, etc.) are recorded in strict compliance with the segregation of duties principle.
- The company's financial statements and financial position (reconciliation, confirmations) are audited.
- The Accounting Department creates financial reports (balance sheet, income statement, notes, management report). Auditors and the Audit Committee review these reports before submitting them to the Board of Directors.

Major risks include generating incomplete or incorrect accounting information and inadequate financial disclosures. Since our job is to stockpile and store strategic petroleum reserves and to finance those reserves through loans, the most sensitive information is that related to the reserves themselves, the coverage of our expenses, and debt.

- Reserve volumes are verified through customs declarations and through a physical inventory conducted either by SAGESS employees or by an independent company at least once every 12 months. The customs information is reconciled with the volumes that are recorded in our computer systems at least once every six months.
- The value of the reserves is added to a central ERP (SAP), which automatically links logistics with accounting and finance.
- The reserves are recorded at their purchase price.

The company is financed through loans in accordance with our financial policy. The Board of Directors reviews how suitable this policy is every year based on the Finance Committee's opinion. Certain financial transactions, such as bond issues, are reviewed in advance by the Board of Directors, also based on the Finance Committee's opinion. The Board of Directors and the Finance Committee regularly monitor how financing transactions are being carried out. This monitoring extends beyond the information on this topic included in the financial reports (annual report, bond brochures, etc.).

CPSSP payments are guaranteed to cover SAGESS expenses. In addition, the compensation for services rendered and paid by the CPSSP's operators covers all the expenses generated under this arrangement.

Operating expenses are included in an annual budget that is updated quarterly. These expenses are also tracked on a quarterly basis. The Board of Directors reviews the budgeted figures against the actual figures on a quarterly basis.

SAGESS does not have many off-balance sheet commitments. Those we do have include:

- Bank guarantees to the French Customs Administration
- Long-term lease agreements
- Interest rate swap agreements used for bond issues and specifically authorised in advance by the Board of Directors
- Fixed-price swaps to hedge the sale of petroleum products

Off-balance sheet commitments received comprise first demand bank guarantees set up as part of product loans made by SAGESS by order of the DGEC.

ORGANISATION OF IT SYSTEMS

To improve our IT systems and ensure our accounting and financial information is accurate and consistent, SAGESS has invested in developing and maintaining computer programs and systems that meet our ever-changing needs.

In order to integrate and automate our operational, accounting, and financial tools, we selected SAP as our central ERP software. Automating data exchange (the interface between operating and accounting systems, daily integration of banking entries, etc.) has optimised and improved data processing, ensuring that accounting processes are more reliable.

At SAGESS, we pay particular attention to electronic data security and secure data processing. We apply continuous monitoring procedures to improve control and ensure that:

- Services and systems are available
- Information is available and confidential
- Connected services are protected against unauthorised access
- The network is monitored for internal and external threats
- Data is secure and recoverable
- Information is available, confidential, complete, and traceable

We regularly assess risk on all IT systems to measure associated risks and update the list of controls to keep them at an acceptable level.

We assess the quality of our IT controls by performing specific tasks throughout the year, such as the pre-closing review before the year is closed out.

4 > CORPORATE SOCIAL RESPONSIBILITY (CSR)

In 2020, the SAGESS management team, with the support of the Corporate Social Responsibility Committee and the Board of Directors, worked to further organise our CSR initiative, which we first launched in 2012. This initiative serves two purposes. First, it meets some investors' desire to better understand the CSR challenges we face. Second, it provides structure for assessing our non-financial performance based on risks identified during materiality testing with our main stakeholders. We illustrate these risks using performance indicators that the Corporate Social Responsibility Committee regularly reviews.

We expanded our CSR initiative to include our main partners to stimulate constructive dialogue with them about their own CSR initiatives. This initiative now covers our petroleum product suppliers, storage providers, banks, and insurers.

Our 2013–2016 programme to assess the risk of property and environmental damage at the facilities where we store petroleum products allowed us to create a risk map of these storage facilities in 2017. We launched a new programme in 2018 to cover the period from 2019 to 2022.

In accordance with the CSR plan sent to the Board of Directors and the Corporate Social Responsibility Committee, we continued to expand the scope of the initiative in 2020 to our biggest partners by documenting their support of SAGESS's core principles as described in our Corporate Social Responsibility Charter and Code of Business Conduct.

SAGESS's activities by nature have a low impact in terms of air emissions, noise pollution, and climate change. The inherent financial risk is therefore quite low. As a result, we do not have any specific monitoring set up for these issues.

We receive two unsolicited CSR ratings from two agencies: ISS ESG (ISS-oekom) and Vigeo Eiris.

- ISS ESG (ISS-oekom), a CSR agency based in Germany, gave us a C+ rating, which puts us in the top 5% in our sector.
- Vigeo Eiris gave us a rating of 64% this past year, which corresponds the "Advanced" level, placing our corporate social responsibility performance among the top 5 European companies in our sector.

5 > RISK FACTORS

RISK MAP

Our risk map allows us to identify all process- and procedure-related risks and assign each one an owner.

This risk map, which is based on a severity/control analysis, allows us to proactively manage our risks. As a result, we've identified and broken down our risks into three categories: critical, severe, and major.

We review this map annually. It was presented to the Audit Committee and the Board of Directors, which adopted it.

The critical risks are:

- Change in the role given to SAGESS (national or European decision)
- Other changes related to procedures and methods
- Breaches in confidentiality

The severe risks are:

- Damage to SAGESS's image
- Corruption
- Fraud
- Inability to provide petroleum products during a national supply crisis
- Inability to guarantee SAGESS's long-term financing
- Liquidity risk
- Risks related to accounting and financial information
- Decrease in our ratings

Key performance indicators (KPIs) have been put in place so management can monitor how these risks evolve. After classifying the risks, we then perform an in-depth risk analysis for at least the critical and severe risks to verify that relevant controls are in place and reinforce our risk management procedures. This analysis involves taking each process, reviewing each step from start to finish (either manually or through automation), and determining the risk of an error or breakdown in quality occurring and the controls that must be implemented, if they have not been already. The Audit Committee and the Board of Directors review these indicators on an annual basis. A list of "priority" indicators was created to monitor how the map changes every six months.

PRIMARY RISK ANALYSIS

Risks and Insurance

At SAGESS, we manage risks via two routine processes:

- We identify and analyse the risks we are exposed to, both in terms of their qualitative characteristics (type of risk) and quantitative characteristics (estimated magnitude of a risk and the probability that it will occur).
- We apply recognised professional health, safety, and environment (HSE) standards.

After completing the analysis, we review our insurance coverage with our broker and adjust it if needed. The financial conditions are reviewed annually to ensure they are still optimal and in line with the market.

SAGESS's insurance premiums remained the same compared to 2019 and reflect current market trends and the absence of claims.

In terms of coverage, the following provisions are in place to cover damage to property (products, assets) as well as damage to third parties or employee injury:

- Property and casualty insurance, which covers petroleum products stored by third parties (for fire/explosion risk only, in accordance with the provisions of our storage agreements) as well as our registered office. The policy provides €200 million in coverage with a deductible of €76,000 per claim.
Our storage agreements provide that each storage provider is responsible for the products stored on their premises and for any physical or material harm to their personnel, their facilities, and third parties. These risks must be covered by insurance. SAGESS verifies that storage providers carry the necessary insurance on an annual basis.
- Third-party environmental impact liability insurance to cover indirect risks we might be exposed to following the transposition of Directive 2004/35/EC (known as the “Biodiversity Directive”) in 2008. The coverage amount for all types of damage was increased from €30 million to €50 million per claim per year in 2016 with a €100,000 deductible. Environmental risks incurred from storing and managing SAGESS products that are stored by third parties are covered by the insurance policies taken out by those third parties. This insurance coverage is also verified on an annual basis.
- General civil liability insurance to cover personal injury and damage to tangible and intangible property caused to third parties that SAGESS could be held civilly liable for. The policy provides €20 million in coverage with a €30,000 deductible per claim.
- Directors and officers liability insurance (known by the French acronym RCMS). The policy provides €15 million in coverage and has no deductible.
- Fraud insurance: The coverage amount is €3 million with a €150,000 deductible per claim.
- Cyber risk insurance: This policy covers SAGESS for up to €2 million with a €25,000 deductible for operating losses and/or cyber attacks.

SAGESS has had first demand guarantees in place with Compagnie Européenne de Garanties et de Cautions (CEGC, a member of the Natixis group) since 2014. The amounts of the guarantees are updated annually so SAGESS can secure loans of product in the event of a supply crisis.

Liquidity and Interest Rate Risk

The Board of Directors approves SAGESS’s financial policy on an annual basis. It was last approved on 11 December 2020.

This policy defines the major balance SAGESS must strike between the different sources and maturities of our loans, the objective of staggering loan payment dates so we have funding at all times, and our interest rate risk policy. We are still focused on securing financing and on reacting fast if we detect market volatility.

Our financial policy is based on floating-rate debt (a decision the Board of Directors re-approved on 11 December 2020).

Any potential derivative transactions are subject to prior approval by the Board of Directors. At the end of December 2020, there were 10 pending plain vanilla swaps for three out of six total bond issues. The Board of Directors approved an exceptional measure to not swap the three latest bond issues since these bonds were issued during a low-rate period.

Petroleum Product Price Risk/Inventory Effect

SAGESS’s assets primarily include petroleum product reserves that have been recorded at their historical cost (€4.463 billion at the end of December 2020, or approximately 96.8% of our assets).

These reserves comprise strategic petroleum product reserves that are recorded at their acquisition cost and not revalued according to their market price.

In accordance with Article 1655 *quater* of the French General Tax Code and our government-approved agreement with the CPSSP, the CPSSP's internal regulations state: "The CPSSP entered into an Agreement with SAGESS that was approved by ministerial order. This Agreement stipulates that if SAGESS were forced to sell its reserves, either by order of the CPSSP or the regulatory authorities, the CPSSP would take all necessary steps to ensure that SAGESS receives a price at least equal to the book value of the reserves sold, in accordance with Article 1655 *quater* of the French General Tax Code. If the sale price of the SAGESS reserves sold were less than their weighted average book value – meaning, if the reserves were sold at a loss, the payment received by the CPSSP would be set at an amount that would make it possible to fully compensate SAGESS within a reasonable period not exceeding one year and repay the loans, interest, and ancillary fees from its banks or other lenders."

Foreign Exchange Risk

All non-cash transactions in foreign currencies require prior Board of Directors approval. We make all purchases in euros.

Tax Risk

By law, SAGESS is not subject to corporate income tax (under Article 1655 *quater* of the French General Tax Code). Shareholders themselves are responsible for any taxes owed on dividends.

Legal Risk

The Administrative Court of Appeal of Paris overturned the Administrative Court's ruling in its order on 7 July 2020. The government has filed an appeal with the Council of State. No other significant legal risks have been identified as at 31 December 2020.

Counterparty Risk

Per our financial policy, all cash surpluses and financial instruments are placed with prominent banks and banking institutions in accordance with various security and liquidity rules. Therefore, our exposure to counterparty risk is low.

Equity Risk

SAGESS is a commercial corporation.

Our by-laws may be amended in accordance with the rules provided therein.

Only approved storage providers may hold SAGESS shares, and the share capital is distributed according to the quantities of petroleum products that were released for consumption by each approved storage provider during the previous calendar year.

Any sale of SAGESS shares must be approved in advance by the minister responsible for oil and gas and for the budget (per Article 1655 *quater* of the French General Tax Code).

6 > INTERNAL CONTROLS

OVERVIEW

At SAGESS, the fundamental goals our control system are to ensure the Board of Directors, management team, and staff effectively and appropriately use company resources to achieve our goals while fully complying with applicable laws and regulations, and to be able to predict and control risks that could have a significant operational or financial impact. However, like any control system, it is unable to provide absolute assurance that these risks have been completely eliminated.

The Financial Security Law (*Loi de sécurité financière*, LSF) programme follows a structured approach and is being implemented over multiple years. The content of the programme is approved by the Board of Directors, which also regularly reviews its progress.

This approach involves reviewing the elements of the control environment on an annual basis and whether they are still appropriate, given the company's challenges and business, as well as making any necessary adjustments.

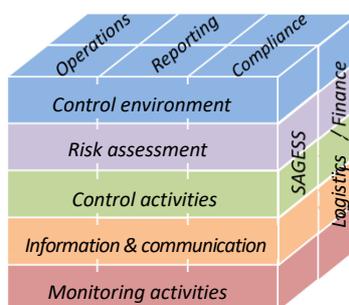
SCOPE

All activities SAGESS is responsible for are in scope.

LSF PROGRAMME

Various stakeholders are directly involved in the LSF programme. The CEO coordinates group work and discussions. Both the Board of Directors and Audit Committee discuss this topic regularly during meetings to ensure all stakeholders who are directly involved are participating and also to take advantage of shareholders' relevant experience. This approach extends to all SAGESS employees.

The programme's guidelines are grounded in a general control framework. This framework serves as a reference that includes several other components, which are updated as necessary and at least annually. This framework is as follows:



The Code of Business Conduct was updated in April 2019.

The Audit Committee receives regular reports on the use of the whistleblowing procedure. In 2020, the procedure was not used.

The Code of Business Conduct now covers the following:

- Business ethics and the whistleblowing procedure
- Relationships with third parties:
 - Competition
 - Corruption
 - Gifts and invitations
 - Conflicts of interest
 - Participating in the governance of other companies and organisations
 - International business and political activities

- Health, safety, and environment: protecting people and property, product safety, environmental protection
- Employment and working conditions:
 - Fairness in the workplace
 - Skill development
 - Occupational health
 - Drugs and alcohol
 - Harassment
 - Gender discrimination

The Board of Directors first approved this code on 16 December 2005, then updated it and sent it out to all employees again in April 2019 to underscore how important it is and how we all play a role in upholding it. We attach it to all the requests for proposals we issue and request that its principles be followed.

An internal control reference guide (Control Standards) was created in 2004, and in September 2004, the Board of Directors adopted the Common Standards of the Interprofessional Audit Committee (used during SAGESS shareholder audits) as the minimum basis for control.

Concerning our processes and procedures, our risk map has identified 43 process-related risks and we have assigned each one an owner. Our management team updated the map in 2020.

SHAREHOLDER AUDIT

The company is audited every three or four years by a team of auditors. This team is either selected by the shareholders, or the shareholders themselves serve as auditors as part of their audit/control duties. These audits are conducted according to the industry standards created in 1998 by petroleum refining and distribution companies and cover all SAGESS operations. The last audit was conducted in July 2020.

A written report was published in December 2020 after being discussed with the SAGESS management team. This report includes a corrective action plan for any deficiencies identified during the audit.

INTERNAL ASSESSMENT OF THE CONTROL ENVIRONMENT

The overall control environment is evaluated internally every year. To conduct this evaluation, the environment is approached from five key areas: control environment, risk assessment, control activities, information and communication, and management. The management team evaluates each of these components based on what has been done during the year in question, then makes an overall assessment based on these component evaluations.

7 > 2021 OUTLOOK

Releases for consumption in 2020 dropped 17.6% compared to 2019 due to the pandemic. As such, the mandated national minimum reserve for 2021 has decreased by 887,000 tonnes.

The mandated strategic stockpile will remain 29.5% of releases for consumption in 2021, as relevant regulations have not changed.

In its ruling on 7 July 2020, the Administrative Court of Appeal of Paris struck down the 8 January 2019 ruling of the Administrative Court of Paris, as well as the orders from 27 July 2016 and 14 August 2017 that determined the list of ODACs, given that they included SAGESS on the list. The government has since filed an appeal with the Council of State. Therefore, a ruling on our appeal of the 2018 order is currently still pending before the Administrative Court of Paris.

As at the date of this report, the Covid-19 pandemic continues reverberate around the world. However, the global economy has been trending upward since numerous vaccines meant to stem the pandemic have hit the market.

We took appropriate action to keep the situation in check, keep our employees safe, and keep the resulting impact on our business to a minimum.

The oil and gas market is still volatile, given the uncertainty surrounding hydrocarbon demand (especially for jet fuel) due to the global economic outlook. However, the situation has been improving, and demand for oil and gas products has picked up since the end of 2020. OPEC's members are continuing their coordinated policy of restricting crude oil production to help raise prices.

The Board of Directors met on 27 January 2021 to propose an amendment to the company's by-laws at the Extraordinary General Shareholders' Meeting held on 18 March 2021. The resulting changes would account for the end of SAGESS's central storage entity designation and clarify exactly which regulations govern our activities, given that these have been incorrectly interpreted in the past.

We currently do not anticipate any material impacts on our 2021 financial statements or our ability to do business.

STATEMENT BY THE PERSONS RESPONSIBLE -2020 FINANCIAL STATEMENTS-

We hereby certify that the financial statements of Société Anonyme de Gestion de Stocks de Sécurité (SAGESS) have, to the best of our knowledge, been prepared in accordance with applicable French accounting standards and provide an accurate picture of the company's assets and financial position as at 31 December 2020.

The management report as at 31 December 2020 paints an accurate picture of the changes in SAGESS's business and our financial position, as well as a description of the primary risks and uncertainties facing the company.

Puteaux, 23 February 2021

Pierre-Yves Loiseau
Chairman–Chief Executive Officer

Son Lengoc
Corporate Secretary/CFO

B. SAGESS CORPORATE GOVERNANCE REPORT

(Pursuant to Order no. 2017-1162 and Article L. 225-37 of the French Commercial Code)

This report provides information on SAGESS's corporate governance; the composition of our Board of Directors and how the Board plans and organises its work; and the internal control and risk management procedures the company has applied, especially those related to preparing and handling accounting and financial information. It also covers the limits imposed by the Board of Directors on the powers of the Chief Executive Officer.

This report is generally compiled according to the recommendations of the French Financial Markets Authority (Autorité des marchés financiers, AMF) that apply to our specific situation. The only SAGESS shares that have been admitted to trading on a regulated market are simple bonds listed in Luxembourg and Paris.

SAGESS uses the internal control framework created by the Treadway Commission's Committee of Sponsoring Organizations (COSO). This framework is also applied to the work carried out under the AMF's supervision.

1 > GOVERNANCE

BOARD OF DIRECTORS

The Board of Directors shapes the company's business strategy and oversees how it is executed. Subject to the powers expressly conferred to the General Shareholders' Meeting and within the limits of the company's corporate purpose, the Board of Directors handles all matters related to the company's operations and decides on how to settle all company-related matters. It carries out any checks or verifications it deems appropriate. Directors receive all the information they need to perform their duties.

The Board of Directors adopted its internal regulations at its meeting on 21 March 2014. These internal regulations detail each director's obligations, the Board of Directors' responsibilities, and the rules governing how the Board and its committees (Audit Committee, Corporate Social Responsibility Committee, Operations Management Committee, and Finance Committee) operate. They also define the respective roles and powers of the Chairman and Vice Chairman. The Board of Directors approved an update to these rules on 14 December 2017.

Three additional documents are appended to these internal regulations:

- The SAGESS Directors Charter and accompanying appendix, which includes an annual sworn statement aimed at preventing conflicts of interest
- The SAGESS Code of Business Conduct
- A summary of committee members and powers

Visit our website at www.sagess.fr to view the internal regulations of the Board of Directors and the SAGESS Code of Business Conduct.

Our Directors

The Chief Executive Officer is responsible for providing directors with the information and documents needed to perform their duties and prepare for meetings in accordance with Article L. 225-35 of the French Commercial Code.

All directors may, at their own initiative, request additional information from the Chief Executive Officer, Logistics Manager, or the Corporate Secretary/CFO, who are available to the Board of Directors to provide any additional explanations or information.

Directors have a fiduciary duty to keep all information confidential that is designated as such by the Chief Executive Officer.

Director Training

At their own request, several directors took courses and received director certifications at Sciences Po Paris/IFA.

SAGESS has published a handbook that compiles all the essential onboarding information new directors might find useful. This handbook is given to each director and is continuously updated through a secure interface on our website. The Chairman organises meetings to go over our main challenges with new directors.

Also at the directors' request, specific topics are discussed at an annual directors meeting that has been held every year in early September since 2016.

Composition of the Board of Directors as at 31 December 2020

The Board of Directors currently has 13 members, primarily representing shareholder companies, who were selected for their diverse backgrounds and experience.

Changes to the Board of Directors in 2020

One director was reappointed at the General Shareholders' Meetings on 10 July 2020: Worex SNC, represented by Jean-Claude Marcelin. This term will expire on the date of the General Shareholders' Meeting convened to approve the financial statements for the 2024 financial year.

As at 31 December 2020, the Board of Directors comprised the following members:

Directors	Permanent Representative	Specialised Committees
Pierre-Yves Loiseau (Chairman–CEO)		
Bolloré Energy	Hakim Britel	
BP France	François Randhagen	
Carfuel (Vice Chairman)	Karim Benbrik	
Eni France SARL	Cécile Poinot	
Esso SAF	Marie-Hélène Masse	
SCA Pétrole et Dérivés	Alex Truchetto	
Picoty SAS	Charles Ridoire	
Société des Pétroles Shell	Pierre Le Gal	
Société d'Importation Leclerc – SIPLEC	Thierry Forien	Chair of the Audit Committee
Total Marketing France	Anne-Solange Renouard	Member of the Audit Committee
Urbaine des Pétroles	Élisa Bellido-Gonzalez	
Worex SNC	Jean-Claude Marcelin	Member of the Audit Committee

The Board of Directors meets when convened by the Chairman and as often as the company's interests require. The Board of Directors meets at the registered office or any other location specified in the notice of meeting.

In 2020, the Board of Directors met three times: on 13 March, 10 July, and 11 December. The average attendance rate for Board of Directors meetings in 2020 increased to 97.5%.

Director Attendance at Board of Directors Meetings in 2020		
Pierre-Yves Loiseau	3 out of 3 meetings	100%
Bolloré Energy / Hakim Britel	3 out of 3 meetings	100%
BP France / François Randhagen	3 out of 3 meetings	100%
Carfuel / Karim Benbrik	3 out of 3 meetings	100%
Eni France / Cécile Poinot	3 out of 3 meetings	100%
Esso SAF / Marie-Hélène Masse	3 out of 3 meetings	100%
SCA Pétrole et Dérivés / Alex Truchetto	3 out of 3 meetings	100%
Picoty / Bruno Girard, Charles Ridoire	3 out of 3 meetings	100%
Société des Pétroles Shell / Pierre Le Gal	3 out of 3 meetings	100%
Société d'Importation Leclerc – SIPLEC / Thierry Forien	3 out of 3 meetings	100%
Total Marketing France / Anne-Solange Renouard	3 out of 3 meetings	100%
Urbaine des Pétroles / Éliisa Bellido-Gonzalez	2 out of 3 meetings	67%
Worex / Jean-Claude Marcelin	3 out of 3 meetings	100%

Other directorships and duties held by directors who are individuals and by permanent representatives of directors that are legal entities as at 31/12/2020

Pierre-Yves Loiseau

Chairman of the Board of Directors of Société Anonyme de Gestion de Stocks de Sécurité (SAGESS)

Primary Role

SAGESS Chairman and CEO

Pierre-Yves Loiseau holds an undergraduate degree in private law and a Master of Advanced Studies (DEA) in corporate law. After working for 13 years in banking, he began his career in oil and gas at the Elf Group in Russia, where he was the general representative of Elf Trading SA.

He then held various positions in refining and marketing at Total in Asia before becoming Chief Financial Officer of Total France.

Before joining SAGESS, he served as Chairman and Chief Executive Officer at Total Gaz and Air Total International.

Pierre-Yves Loiseau was appointed director by the General Shareholders' Meeting on 17 May 2018 and elected Chairman of the Board and Chief Executive Officer of SAGESS by the Board of Directors meeting on 26 April 2018. His terms were renewed by the General Shareholders' Meeting on 16 May 2019 and the Board of Directors meeting on 20 June 2019, respectively. End of Pierre-Yves Loiseau's term: General Shareholders' Meeting in May 2024 to approve the 2023 financial statements.

- Number of shares held by Pierre-Yves Loiseau: 1

Élisa Bellido-Gonzalez

Permanent representative of Urbaine des Pétroles (UDP) on the SAGESS Board of Directors

Primary Role

Director, Supply Sales & Optimisation France at Total since May 2018

Elisa Bellido-Gonzalez started her career at Elf in 1992 after earning a degree in chemical engineering at Universitat Central de Catalunya in Barcelona and a master's degree at the IFP School. She held several positions at the refinery in Grandpuits and on the teams responsible for supply chain and for refinery and steam cracker unit optimisation (in Feyzin, Dunkirk, Donges, and Normandy). She also served as project manager in the Strategy Division of the Refining Marketing Segment, as well as technical career manager and North and South American business coordinator in the Refining and Chemicals Segment of the Total Group. In 2018, she was appointed Director of Supply Sales & Optimisation France within the Refining and Chemicals Segment.

Other Directorships and Roles

Representative of Total Raffinage Chimie on the Board of Directors of SPSE since 1 October 2019.

Appointed permanent representative by Urbaine des Pétroles on 3 May 2018.

End of Urbaine des Pétroles's term: General Shareholders' Meeting in May 2021 to approve the 2020 financial statements.

- Number of shares held by UDP: 476

Karim Benbrik

Permanent representative of Carfuel on the SAGESS Board of Directors and Vice Chairman of the SAGESS Board of Directors

Primary Role

CEO of Carfuel and Carautoroutes

Karim Benbrik holds an engineering degree from Arts et Métiers (ENSAM) and MBAs from EM Lyon (CESMA) and the Cranfield School of Management. He began his career at Géoservices in 1997 as an oil platform field engineer and rig manager.

After working for three years, he decided to pursue an MBA.

He then joined Accenture, where he played a role in several full-scale change projects at major oil and gas companies both in France and abroad, working in supply, trading, and logistics.

In 2007, he joined Carfuel, the Carrefour Group's centralised purchasing office for oil and gas, where he served as operations manager and oversaw procurement and logistics. In 2010, Karim took over both Carfuel and Carautoroutes, which operates the group's service stations.

Other Directorships and Roles

Permanent representative of Carfuel SAS on the Executive Committees of:

- DPL Dépôt Pétrolier de Lyon SAS
- EPG Entrepôt Pétrolier de la Gironde SAS
- EPV Entrepôt Pétrolier de Valenciennes SAS
- SDPN Société du Dépôt Pétrolier de Nanterre SAS
- SOGEPP Société de Gestion de Produits Pétroliers SAS
- Société Pétrolière du Val-de-Marne SAS (SPVM)

Permanent representative of Carfuel SAS on the Steering Committee of Dépôts de Pétrole Côtiers SARL (DPC)

Permanent representative of Carfuel SAS on the Board of Directors of Dépôts Pétroliers de Fos SA (DPF)

Appointed permanent representative by Carfuel on 17 March 2008.

End of Carfuel's term: General Shareholders' Meeting in May 2021 to approve the 2020 financial statements.

- *Number of shares held by Carfuel: 903*

Hakim Britel

Permanent representative of Bolloré Energy on the SAGESS Board of Directors

Primary Role

CEO of Bolloré Energy

Hakim Britel graduated from Université Paris Dauphine before starting his career at Bolloré Energy in the Procurement Department, where he held several positions (purchasing, logistics). He became Director of Supply Chain, Logistics, and Trading in 2010, and then Deputy CEO in 2016. He has been serving as CEO since 10 January 2018.

Other Directorships and Roles

Within the Bolloré Group

Chairman of the Board of Directors of Société Française Donges Metz (SFDM)
Chairman of Dépôt Rouen Petit-Couronne (DRPC)
Chairman of Les Combustibles de Normandie (LCN)
Chairman of Petroplus Marketing France (PMF)
Chairman of Naphtex
Director of SAMC Combustible SA (Switzerland)
Director of Satram-Huiles SA (Switzerland)
Director of CICA (Switzerland)
Permanent representative of Sofirpom on the Board of Directors of La Charbonnière.

Outside the Bolloré Group

Chairman of Fédération Française des Pétroliers Indépendants (FFPI) – elected position
Member of the Board of Directors of Comité Professionnel du Pétrole (CPDP)
Director of A2PF

Appointed permanent representative by Bolloré Energy on 20 May 2016.

End of Bolloré Energy's term: General Shareholders' Meeting in May 2021 to approve the 2020 financial statements.

- Number of shares held by Bolloré Energy: 445

Thierry Forien

Permanent representative of Société d'Importation Leclerc (SIPLEC) on the SAGESSE Board of Directors

Primary Role

Deputy CEO of SIPLEC

Thierry Forien holds degrees from École Nationale Supérieure des Pétroles et Moteurs (economics and management), Université Technologique de Compiègne (chemical engineering), and Cranfield University in the UK (Master of Science). He holds an Independent Corporate Director Certificate from Sciences Po Paris and Institut Français des Administrateurs. He also has a university degree in corporate conflict mediation from Institut Catholique de Paris.

He was first hired by the E.Leclerc distribution group in 1988. After creating and overseeing the oil and gas business at SIPLEC, a company in charge of international trading for Mouvement E.Leclerc, Thierry continued to oversee SIPLEC's energy business (fuel, conditioned gas, fuel cards, electricity, and gas) while also taking the reins of various service departments (IT, communications, quality management, and internal control).

Other Directorships and Roles

Permanent representative of Société d'Importation Leclerc – SIPLEC on the Board of Directors of:

- Association Pour le Pavillon Pétrolier Français (A2PF)
- Dépôts Pétroliers de Fos SA (DPF)
- Wagram Terminal SA

Chair of the Audit Committee of SAGESSE

Member of the Audit Committee of Dépôts Pétroliers de Fos SA

Appointed permanent representative by SIPLEC on 29 May 2008.

End of SIPLEC's term: General Shareholders' Meeting in May 2023 to approve the 2022 financial statements.

Number of shares held by SIPLEC: 2,041

Pierre Le Gal

Permanent representative of Société des Pétroles Shell on the SAGESS Board of Directors

Primary Role

Corporate Operations Director at Société des Pétroles Shell France

Pierre Le Gal holds a degree from École des Hautes Études d'Ingénieur de Lille and began his career in 1997 at the Anglo–Dutch Group Royal Dutch Shell.

After four years in the Process Engineering Division of Shell Chemicals, he was named unit manager of the Shell refinery in Geelong, Australia. He then joined Royal Dutch Shell's internal audit team. At the end of 2007, he joined the management team at Shell's lubricant manufacturing and packaging facility in Nanterre, and in 2010, he became the director of Shell's lubricant HSE EMEA team.

Since June 2019, Pierre Le Gal has been the Corporate Operations Director for the CEO of Société des Pétroles Shell, Royal Dutch Shell's French subsidiary.

Other Directorships and Roles

Permanent representative of Société des Pétroles Shell on the Board of Directors of Société de Manutention de Carburants Aviation (SMCA)

Permanent representative of Société des Pétroles Shell and director at Groupement d'Exploitation du Dépôt et de Réception de Chennevières-lès-Louvres (GEDRC)

Director of Groupe d'Étude de la Sécurité de l'Industrie du Pétrole (GESIP)

Member of the Supervisory Board of Société des Pétroles Shell SAS

Member of the Supervisory Board of Shell Retraite SAS

Member of the Supervisory Board of Société de Gestion Mobilière et Immobilière SAS

Appointed permanent representative by Société des Pétroles Shell on 20 June 2019 starting from 1 June 2019.

End of Société des Pétroles Shell's term: General Shareholders' Meeting in May 2024 to approve the 2023 financial statements.

- Number of shares held by Société des Pétroles Shell: 472

Jean-Claude Marcelin

Permanent representative of Worex SNC

Primary Role

Treasurer, Director of Financial Analysis and Operations at Esso SAF

A graduate of École Supérieure de Commerce de Paris, Jean-Claude Marcelin started his career as a financial analyst at the Exxon Group in France in 1990. In 1995, he was named Plant Logistics Manager at the Polymers Group of Exxon Chemical, and in 1999, he became Head of the Treasury and Foreign Exchange Department at Esso SAF, where he oversaw the merger with the Treasury Department of Mobil Oil Française. He lived abroad from 2002 to 2009, first in Brussels, where he was Senior Financial Analyst, Africa/Middle East for ExxonMobil's Downstream business, then in Chad, where he oversaw Financing and Treasury activities for the Chad–Cameroon development project and pipeline. He has been the Treasurer, Director of Financial Analysis and Operations at Esso SAF since 2010.

Other Directorships and Roles

Treasurer of Esso Exploration & Production Chad Inc.

Treasurer of Tchad Oil Transportation Company

Member of the SAGESS Audit Committee

Appointed permanent representative by Worex SNC on 16 December 2016.

End of Worex SNC's term: General Shareholders' Meeting in May 2025 to approve the 2024 financial statements.

- Number of shares held by Worex SNC: 1

Marie-Hélène Masse

Permanent representative of Esso SAF on the SAGESS Board of Directors

Primary Role

Director of the France Fuel Logistics Division at Esso SAF

Marie-Hélène Masse has 30 years of experience working in oil and gas, both in France and abroad. She began her career as a process engineer at Kemtec Petrochemical Corporation in Montreal, Canada. In 1992, after graduating from École Nationale du Pétrole et des Moteurs (ENSPM), she joined Esso in France, where she held various positions at the Fos refinery in Supply Chain and Transport and in Human Resources.

After working for four years in Abu Dhabi (UAE), where she was responsible for resource management and planning and capacity building for Zakum Development Company (ZADCO), she returned to the Human Resources Department in Paris. She then became joint venture manager in the French Fuel Logistics Division and chaired the Esso SAF Committee on Hygiene, Safety, and Working Conditions (CHSCT) for three years. After a two-year assignment as the Director of Logistics at UFIP, she became Director of the French Fuel Logistics Division, a position she still holds today.

Marie-Hélène Masse holds a bachelor's in chemical engineering (process engineering focus) from Polytechnique Montréal (1984–1988) and a master's in process engineering from ENSPM (1991–1992).

Other Directorships and Roles

Manager of the Fuel Logistics Division France of Esso SAF since 1 February 2019.

Chairwoman of:

- The Board of Directors of Société des Stockages Pétroliers du Rhône (SPR) since 1 February 2019
- The Executive Committee of Société Pétrolière du Val-de-Marne (SPVM) since 1 February 2019

CEO of Société des Stockages Pétroliers du Rhône (SPR) since 1 February 2019

Director of:

- Representative of the Union Française des Industries Pétrolières (UFIP) on the Comité Professionnel des Stocks Stratégiques Pétroliers (CPSSP) until 19 March 2020
- Société des Stockages Pétroliers du Rhône (SPR) since 1 February 2019
- Société des Transports Pétroliers par Pipelines (TRAPIL) since 1 February 2019

Permanent representative of Esso SAF and Director of:

- Société Anonyme de Gestion de Stocks de Sécurité (SAGESS) since 1 February 2019
- Société du Pipeline Méditerranée-Rhône (SPMR) since 1 February 2019
- Société du Pipeline Sud-Européen (SPSE) since 1 August 2020

Permanent representative of Esso SAF on the Executive Committee of Société Pétrolière du Val-de-Marne (SPVM) since 1 February 2019.

Appointed permanent representative by Esso SAF on 16 January 2019 starting from 1 February 2019.

End of Esso SAF's term: General Shareholders' Meeting in May 2021 to approve the 2020 financial statements.

- Number of shares held by Esso SAF: 1,217
-

Cécile Pointot

Permanent representative of Eni France SARL on the SAGESS Board of Directors

Primary Role

Director of Supply Chain, Logistics and Wholesale at Eni France

Cécile Pointot has a master's degree in biochemistry and a Master of Advanced Studies (DESS) in Business Administration. She started her career in the Supply Chain Department at Urbaine des Pétroles in 1990. She was hired at Eni France in 1991 to manage crude oil and finished product imports. In 1993, she joined the Budget Unit, where she managed budget creation and control before rejoining the Supply Chain Department in 1994. While serving as a member of the Executive Committee, she was appointed Head of the Supply Chain and Logistics Department in 2004. In 2013, she started overseeing the Extra Réseau Sales Department before being named Eni France's Supply Chain, Logistics, and Wholesale Director in 2015.

Other Directorships and Roles

Groups

Permanent representative of Eni France SARL on the Board of Directors of:

- Fuelling Aviation Service (FAS) GIE
- Groupement d'Exploitation du Dépôt de Réception de Chennevières-lès-Louvres (GEDRC) GIE

Companies

Permanent representative of Eni France SARL at the General Shareholders' Meetings and on the Executive Committee of:

- Dépôt Pétrolier de la Côte d'Azur SAS (DPCA)
- Entrepôt Pétrolier de Lyon SAS (EPL)

Permanent representative of Eni France SARL at the General Shareholders' Meeting and Board of Directors of Société du Pipeline Méditerranée-Rhône SA (SPMR)

Permanent representative of Eni France SARL at the Members' Meeting and Executive Committee of Société Immobilière Pétrolière de Gestion SNC (SIPG)

Permanent representative of Eni International BV on the Board of Directors of Bitumed SA (Tunisia)

Director of:

- Dépôts Pétroliers de Fos SA (DPF)
- Eni Suisse

Appointed permanent representative by Eni France SARL on 19 October 2015.

End of Eni France SARL's term: General Shareholders' Meeting in May 2023 to approve the 2022 financial statements.

- *Number of shares held by Eni France SARL: 136*

François Randhagen

Permanent representative of BP France on the SAGESS Board of Directors

Primary Role

Logistics Manager at BP France

François Randhagen began his career at Mobil in 1990 and joined BP when it formed its European joint venture with Mobil. He successively held various positions in logistics and key account management (heavy fuels, electricity, and industrial lubricants). After serving as Asphalt Manager in France, he became Logistics Manager for BP France.

He was appointed Managing Director of BP France on 29 June 2020 – a role he currently fills in addition to his operational role.

Other Directorships and Roles

As permanent representative of BP France:

Member of the Board of Directors of A2PF

Permanent representative of BP France on the CPDP Management Board

Chairman of EPPA

Permanent representative of BP France on the Executive Committee of EPL

Permanent representative of BP France on the Executive Committee of SOGEPP

Permanent representative of BP France on the Executive Committee of DPPV

Permanent representative of BP France on the Executive Committee of GPSPC

Permanent representative of BP France on the Steering Committee of DPC

Permanent representative of BP France on the Depots and Pipelines Commission of the UFIP

Member of the Executive Committee of SHMPP

Appointed permanent representative by BP France on 1 January 2018.

End of BP France's term: General Shareholders' Meeting in May 2021 to approve the 2020 financial statements.

- Number of shares held by BP France: 435

Anne-Solange Renouard

Permanent representative of Total Marketing France on the SAGESS Board of Directors

Primary Role

Director of Supply Chain and Logistics (France) at Total Marketing France

After studying at École Supérieure des Sciences Économiques et Commerciales, Anne-Solange Renouard began her career in 1996 at Total, where she worked first as a logistics manager at the French marketing subsidiary and then as a group auditor. In 2003, she became the research director for African strategy in the Marketing and Services Division before becoming the sales and marketing manager of Total Tunisie. In 2009, she led a project to restructure the fuel logistics network in France, then became the head of management control and training in the Logistics Department in France. Starting in 2012, she spent three years in Mauritius as the Managing Director of Total Marketing before becoming Managing Director of Total Kenya. In 2019, she stepped into her current role as Director of Supply Chain and Logistics (France).

Other Directorships and Roles

Member of the Board of Directors of Société des Transports Pétroliers par Pipeline (TRAPIL) SA (since 9 April 2019)

As permanent representative of Total Marketing France:

Member of the Board of Directors of Dépôts Pétroliers de Fos SA (since 28 March 2019)

Member of the Executive Committee of Société du Dépôt de La Pallice (SDLP) SAS (since 11 April 2019)

Member of the Executive Committee of Société du Dépôt de Rouen Petit Couronne (DRPC) SAS (since 26 March 2019)

Appointed permanent representative by Total Marketing France on 28 February 2019 starting on 21 March 2019.

End of Total Marketing France's term: General Shareholders' Meeting in May 2021 to approve the 2020 financial statements.

- Number of shares held by Total Marketing France: 4,153
-

Charles Ridoire

Permanent representative of Picoty SAS on the SAGESS Board of Directors

Primary Role

Supply Chain Manager at Picoty SAS

Co-Manager of Procurement and Logistics at Picoty SAS

Other Directorships and Roles

Chairman of Scoverto SAS (holding company that owns a portion of Picoty SAS shares)

Appointed permanent representative by Picoty SAS on 14 September 2020

End of Picoty SAS's term: General Shareholders' Meeting in May 2021 to approve the 2020 financial statements.

- Number of shares held by Picoty SAS: 246

Alex Truchetto

Permanent representative of SCA Pétrole et Dérivés (SCAPED) on the SAGESS Board of Directors

Primary Role

Managing Director

A graduate of École Polytechnique, Alexandre Truchetto began his career at BP's Lavéra refinery in 1986. After working for more than 20 years in refining and supply chain in France and abroad, he joined the Les Mousquetaires Group and took the helm of oil and gas distribution at Intermarché in 2007.

Other Directorships and Roles

Permanent representative of SCA Pétrole et Dérivés (SCAPED) on the Board of Directors of:

- Dépôts Pétroliers de Fos SA (DPF)
- Société Européenne de Stockage
- Wagram Terminal

Permanent representative of SCA Pétrole et Dérivés (SCAPED) and Director of:

- Entrepôts Pétroliers Provençaux
- Dépôt Pétrolier de Lorient
- Dépôt de Pétrole Côtiers
- Entrepôt Pétrolier de Lyon
- Société du Dépôt de Saint-Priest
- Association pour le Pavillon Pétrolier Français

Appointed permanent representative by SCA Pétrole et Dérivés (SCAPED) on 20 May 2016.

End of SCA Pétrole et Dérivés (SCAPED)'s term: General Shareholders' Meeting in May 2021 to approve the 2020 financial statements.

- Number of shares held by SCA Pétrole et Dérivés (SCAPED): 1,336

Board of Directors Activities in 2020

In addition to its legal responsibilities (financial statements, provisional financial statements, powers, reports, preparing and drafting General Shareholders' Meeting resolutions, pre-approving related-party agreements, etc.), its obligations related to CPSSP requirements, Board committee reports (Audit Committee, Finance Committee, Corporate Social Responsibility Committee, and Operations Management Committee), and reviewing all storage and logistics operations, the budget, and finances, the Board of Directors discussed the following:

165th Meeting on Friday, 13 March 2020

- Approval of the budget adjustment, financing plan and allocation of net income
- Information on the SAGESS risk map: 2019 KPIs
- Approval of the share capital distribution for 2020
- ODAC update

166th Meeting on Friday, 10 July 2020

- Approval of the 2020/2021 storage and financing policies
- Approval of the adjusted budget and financing plan
- Completion of interest rate swaps

167th Meeting on Friday, 11 December 2020

- ODAC update
- SAGESS by-laws amendments
- Plan to sign a new agreement with the CPSSP
- Approval of the end-of-period forecasts and the budget and financial policy for 2021
- Approval of 2020–2023 financing plan
- Approval of the sales hedging policy
- Renewal of authorisations for deposits, advance payments, and guarantees

As indicated in the Management Report, members of the Board of Directors and other directors and officers do not receive compensation or benefits. The current Chairman–Chief Executive Officer is seconded from another organisation and his secondment agreement, which provides for the rebilling of all actual expenditures, is a related-party agreement.

Assessment of the Board of Directors' Activities

The Board of Directors assesses its own activities, either internally or with the help of a specialised outside firm. The latest self-assessment was completed in 2017 and reviewed during the directors meeting in 2018. The next self-assessment will take place in 2021.

Board of Directors Decision to Combine the Roles of Chairman and Chief Executive Officer

The Board of Directors meeting on 14 December 2017 confirmed that the roles of Chairman of the Board of Directors and Chief Executive Officer of SAGESS should be performed by the same person to promote a close relationship between the Chairman–CEO and our shareholders. Given our business, this combined position also makes us more responsive and gives us better control over our operations. SAGESS's internal structure and our multiple committees – the Audit Committee, Finance Committee, Operations Management Committee, Corporate Social Responsibility Committee, Storage Committee, etc. – provide for a sound corporate governance policy.

Board of Directors Diversity Policy

The Chairman–Chief Executive Officer emphasises how important he believes greater diversity among Board members is, especially equal gender representation on the Board.

Preventing Conflicts of Interest

Preventing conflicts of interest is critical for the Board of Directors to function properly. We discuss this topic in the Non-Financial Performance Statement and have selected specific CSR indicators to cover it.

To SAGESS's knowledge, based on the certifications completed every year by each director, no conflicts of interest currently exist between the roles and responsibilities of the Board of Directors members and their own private interests or other obligations.

Related-Party Agreements as Defined by Article L. 225-38 of the French Commercial Code

– Agreement with Total Marketing Services

Type and purpose: Signing of a secondment agreement for Pierre-Yves Loiseau, Chairman and Chief Executive Officer, between SAGESS and Total Marketing Services, sole shareholder of Total Marketing France, which is a SAGESS shareholder and director. Anne-Solange Renouard is the permanent representative of Total Marketing France.

Details: At its meeting on 26 April 2018, the Board of Directors authorised the signing of Pierre-Yves Loiseau's secondment agreement related to his role as Chairman and Chief Executive Officer of SAGESS. This agreement was revised at the meeting on 13 December 2018.

In 2020, the amount covered by SAGESS totalled €618,161.

– Agreement with SIPLEC

Type and purpose: Sale of 1,000 m³ of RBOB (reformulated blendstock for oxygenate blending) to SPVM Villeneuve le Roi

Details: At its meeting on 13 March 2020, the Board of Directors approved this agreement and the signing of a sales contract for 1,000 m³ with SIPLEC for the sale completed on 13 November 2019.

This agreement was signed after an unsuccessful request for proposals. The agreement was reviewed in advance by the Vice Chairman of the Board, who had no comments.

The 1,000 m³ were sold for €397,000 and recorded in 2019.

– Agreement with BP

Type and purpose: Sales of 17,752 m³ and 45,248 m³ of diesel fuel in Frontignan

Details: At meetings on 11 December 2020 and 18 March 2021, the Board of Directors approved agreements and sales contracts with BP for 17,752 m³ and 45,248 m³. These sales were completed on 30 September 2020 and 31 December 2020, respectively.

These agreements were signed after unsuccessful requests for proposals. They were reviewed in advance by the Vice Chairman of the Board, who had no comments.

The 17,752 m³ were sold for €4,276,811.84 and the 45,248 m³ were sold for €13,402,499.

– Agreement with SCAPED

Type and purpose: Permanent move of 235 m³ of SP95 to Mitry-Mory

Details: At its meeting on 18 March 2021, the Board of Directors approved the agreement and an exchange contract for 235 m³. This exchange was carried out on 19 November 2020.

This agreement was signed after an unsuccessful request for proposals. The agreement was reviewed in advance by the Vice Chairman of the Board, who had no comments.

This exchange was completed at no cost.

Preventing Insider Misconduct

Following a review by the Audit Committee, the Board of Directors meeting on 15 December 2016 re-emphasised the rules on preventing insider misconduct. Permanent insiders (permanent representatives of directors and all persons who have continuous access to inside information) are bound by confidentiality.

SAGESS maintains an updated list of permanent and occasional insiders. All Board of Directors meeting participants receive insider letters that they must sign on an annual basis. All participants must comply with these letters.

AUDIT COMMITTEE

Given SAGESS's specific legal and regulatory framework, the three members of this committee were selected for their independence from management, their skills, and their diverse backgrounds. These factors ensure the committee functions properly and that it is able to improve the quality of the company's internal controls, so SAGESS can be transparent with stakeholders.

The average attendance rate for Audit Committee members was 83% in 2020, compared to 100% in 2019.

Audit Committee Member Attendance in 2020		
Thierry Forien (Chair)	2 out of 2 meetings	100%
Anne-Solange Renouard (Total Marketing France)	1 out of 2 meetings	50%
Jean-Claude Marcelin (Esso SAF)	2 out of 2 meetings	100%

Two meetings were held in 2020 to discuss the following as part of the overall review of the current internal control system:

- **41st Meeting on 11 March 2020:**
 - Review of the Statutory Auditors' work
 - Closing out the accounts and the annual report for 2019
 - Logistics update: reserves and technical site audits
 - 2019 Financial Security Law (*Loi de sécurité financière*. LSF) report and 2020 targets
- **42nd Meeting on 21 October 2020:**
 - Legal update
 - Sales and hedges
 - SAGESS reserves

Reports on the committee's work are attached to every Board of Directors meeting agenda.

SPECIALISED COMMITTEES

Specialised committees have been created to assist the SAGESS management team and the Board of Directors. Work may be assigned to these committees by the Board, or they may work on their own initiatives.

The **Operations Management Committee** has six members appointed by the Board of Directors. It helps our management team and is called to meet by the Chairman–CEO as needed.

The Board of Directors created a **Finance Committee**, though one is not provided for in the by-laws. It has seven members, including five shareholder representatives, and assists the management team and Board with all important financial and insurance decisions. It exists in an advisory capacity, issues opinions, and informs the Board of said opinions.

The Finance Committee met three times in 2020 and discussed the following:

- Anticipated and actual budgets (storage and related financial forecasts)
- Review of the financial policy and procedures for allocating SAGESS's net income
- Financing plan and options for 2021–2023
- Impact of being listed as an ODAC on SAGESS
- Review of the 2020 insurance programme

A **Corporate Social Responsibility Committee**, made up of seven members selected from among SAGESS's primary stakeholders, meets twice annually: first at the beginning of the year to set annual targets and review the Non-Financial Performance Statement, and at mid-year to review the progress made in meeting these targets and all of our CSR performance indicators.

STORAGE COMMITTEE

In 2014, the Board of Directors voted to create a Storage Committee to improve governance surrounding storage agreement management and handle decisions related to storage agreements. This committee has five members: SAGESS's CEO, the Corporate Secretary/CFO, the Logistics Manager, an engineer from the Logistics Department, and an outside representative (currently the Managing Director of the CPSSP). The committee's internal regulations were approved at its first meeting on 16 April 2015 and it regularly reports on its work to the Board of Directors. It did not meet in 2020.

STATUTORY AUDITORS

Statutory Auditors are appointed for six-year terms by the General Shareholders' Meeting and carry out their work as defined by standards applicable to the auditing profession. The Auditors are called upon at least twice per year (process review and annual financial statements).

The Statutory Auditors are called to all Board meetings dealing with financial or accounting information. They may be called to any other meeting at the Chairman's initiative.

SHARE CAPITAL

As at 31 December 2020, per the approval of the General Directorate of Customs and Excise (Direction générale des douanes et droits indirects, DGDDI) – France's customs authority – the General Directorate for Competition Policy, Consumer Affairs and Fraud Control (Direction générale de la concurrence, de la consommation et de la répression des fraudes, DGCCRF), and the General Directorate for Energy and Climate (Direction générale de l'énergie et du climat, DGEC), SAGESS's share capital is divided among 33 shareholders. This share capital accounts for 97.4% of the mandated French national minimum strategic reserve (see shareholder details in Section G).

Shareholders and Subsidiaries Holding More than 5% of the Share Capital	
Total Marketing France and affiliates	34.5%
SIPLEC	13.6%
SCA Pétrole et Dérivés	8.9%
Esso SAF	8.1%
Carfuel	6.0%
Shareholders holding less than 5% of the share capital	28.8%

GENERAL SHAREHOLDERS' MEETINGS

Normal rules and procedures apply for convening General Shareholders' Meetings and shareholder participation in such meetings. These rules and procedures are provided in the company's by-laws. If no applicable rule or procedure is provided, general legal provisions apply.

2 > POWERS

POWERS OF THE CHAIRMAN–CHIEF EXECUTIVE OFFICER

The Board of Directors has placed the following limits on the powers of the Chairman–Chief Executive Officer:

- The Chairman–Chief Executive Officer may not make loans in kind or in cash exceeding €30,000 per transaction, except in cases of prepaid rent to finance investments in private depots or for loaning petroleum products (the limit of which for all loans is 100,000 tonnes). These limits do not apply for loans made during a supply crisis, when such loans are made under order.
- There is no limit on the amount of loans taken out jointly by the Chairman–Chief Executive Officer and the Chief Financial Officer.
- Bank accounts or postal current accounts in SAGESS's name may only be opened or closed when signed for by both the Chairman–Chief Executive Officer and the Chief Financial Officer.
- All transactions involving interest rate derivatives or cash must be approved in advance by the Board of Directors.
- The Chairman–Chief Executive Officer is prohibited from making forward purchases of petroleum products.

The following authorisations are renewed by the Board of Directors on an annual basis:

- The Board authorises the Chairman–Chief Executive Officer to provide deposits, advance payments, and guarantees in the company's name up to €200,000. The Board authorises the Chairman–Chief Executive Officer to provide unlimited deposits, advance payments, and guarantees to customs and tax authorities in the company's name.
- The Board authorises the Chairman–Chief Executive Officer to delegate all or part of the powers defined above.

No delegation has been granted by the General Shareholders' Meeting with regard to share capital increases.

The Chairman has certain financial and logistical powers that are defined in the financial and logistics plans approved annually by the Board of Directors.

SEPARATION OF APPROVALS

Different approvals are given by separate individuals. The way we manage this separation of approvals is regularly updated and is described in the internal powers section below.

BANKING POWERS

As with approvals, banking powers are renewed as needed. We formally inform the banks we do business with of these changes in powers, describing authorised transactions in detail, any terms and conditions or limits, as well as prohibited transactions. These powers were last updated on 9 December 2019.

INTERNAL POWERS

Our internal powers manual is updated as necessary. We last updated it in May 2018 and distributed it to all SAGESS employees.

We created the manual to meet the following purposes:

- Organise powers and freedoms in a way that is consistent with the process approach described above
- Clarify the limits of each process, how it connects to other processes, etc. and list all applicable guidelines at the beginning of the section for each process
- Outline the parties with decision-making power at each stage of the decision-making process, from the power to make proposals, to the power to review and validate those proposals, to the power to give final approval.

3 > DIRECTOR AND OFFICER COMPENSATION

COMPENSATION OF MEMBERS OF THE BOARD OF DIRECTORS

As during previous financial years, no compensation was paid to members of the Board of Directors.

The Chief Executive Officer is seconded and his compensation from Total Marketing Services was approved through a related-party agreement.

C. AGENDA AND RESOLUTIONS APPROVED AT THE GENERAL SHAREHOLDERS' MEETING ON 6 MAY 2021

Agenda

- Resolution One Approval of the financial statements for the financial year ended 31 December 2020
- Resolution Two Related-party agreements covered under Article L. 225-38 of the French Commercial Code
- Resolution Three Allocation of net income and determination of dividend payments
- Resolution Four Voting procedures to elect Board members
- Resolution Five Election of Board members
- Resolution Six Powers to carry out necessary legal formalities

1 > RESOLUTION ONE

APPROVAL OF THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

The General Shareholders' Meeting, pursuant to the quorum and majority requirements for Ordinary General Shareholders' Meetings, having considered the reports of the Board of Directors and the statutory auditors, approved the annual financial statements for the year ended 31 December 2020 as presented, which showed net income of €2,906,859, as well as the transactions represented in these financial statements and summarised in these reports.

Consequently, the General Shareholders' Meeting accepted the discharge motion approving the actions of the Board of the Directors of the previous financial year.

This resolution was unanimously approved by the shareholders who voted in person, by proxy, or by post.

2 > RESOLUTION TWO

RELATED-PARTY AGREEMENTS COVERED UNDER ARTICLE L. 225-38 OF THE FRENCH COMMERCIAL CODE

The General Shareholders' Meeting, pursuant to the quorum and majority requirements for General Shareholders' Meetings, after being read the special auditors' report that was presented in accordance with the provisions of Article L. 225-40 of the French Commercial Code regarding the agreements covered under Article L. 225-38 of the French Commercial Code, approved the related-party agreements in this report with a unanimous vote by shareholders who were present or voted by proxy or by post. The shareholders involved in the agreements did not vote.

3 > RESOLUTION THREE

ALLOCATION OF NET INCOME AND DETERMINATION OF DIVIDEND PAYMENTS

The General Shareholders' Meeting, pursuant to the quorum and majority requirements for General Shareholders' Meetings, proposed that the net profit for the 2020 financial year, which totalled €2,906,859, be allocated as follows:

• Profit for the 2020 financial year:	€2,906,859
• Available reserves:	€98,911,560
Total:	€101,818,419
• Net dividend:	€2,906,850
• Available reserves:	€98,911,569
Total:	€101,818,419

This resolution was unanimously approved by the shareholders who voted in person, by proxy, or by post.

The proposed dividend will therefore be €193.79 per share.

The ex-dividend date will be 16 June 2021 and the payment date will be 18 June 2021.

The dividends paid during the three previous financial years were as follows:

(In euros)	2017	2018	2019
Total dividends	0	19,998,000	11,801,550
Number of shares	15,000	15,000	15,000
Net dividend per share	0	1,333.20	786.77

4 > RESOLUTION FOUR

VOTING PROCEDURES TO ELECT BOARD MEMBERS

The Chairman of the Board informed the General Shareholders' Meeting that as at the date of the meeting, eight candidates had stepped forward for the eight director positions. The number of candidates is the same as the number of vacant seats. Consequently, the Chairman proposed a simplified voting procedure by using the show of hands method for each candidate.

The General Shareholders' Meeting, acting in accordance with the quorum and majority requirements for Ordinary General Shareholders' Meetings, having considered the Board of Directors report, approved the list of potential candidates for the SAGESS Board and acknowledged that the number of candidates for Board members (eight candidates) was the same as the number of vacant seats (eight seats).

The General Shareholders' Meeting approved a majority vote through a show of hands. Votes received by post were also tallied.

This resolution was unanimously approved by the shareholders who voted in person, by proxy, or by post.

5 > RESOLUTION FIVE

ELECTION OF DIRECTORS

The General Shareholders' Meeting, acting in accordance with the quorum and majority requirements for Ordinary General Shareholders' Meetings, having considered the Board of Directors report, noted that the following directors' terms were expiring at the end of this meeting:

- Bolloré Energy represented by Hakim Britel
- BP France represented by François Randhagen
- Carfuel represented by Karim Benbrik
- Esso SAF represented by Marie-Hélène Masse
- Picoty SAS represented by Olivier Bourdut
- SCA Pétrole et Dérivés represented by Alex Truchetto
- Total Marketing France represented by Anne-Solange Renouard
- Urbaine des Pétroles represented by Élisabeth Bellido-Gonzalez

The General Shareholders' Meeting therefore proceeded with the election of the directors to five-year terms.

The Chairman asked the shareholders to raise their hand to vote for each candidate and to specify whether they were voting on their own behalf or as a proxy.

Based on the tally of the votes received by post and the votes cast during the meeting, starting today, the General Shareholders' Meeting has renewed the terms of the following members:

- Bolloré Energy represented by Hakim Britel
 - In favour: 14,568
 - Against: 0
 - Abstained: 0
- BP France represented by François Randhagen
 - In favour: 13,761
 - Against: 0
 - Abstained: 807
- Carfuel represented by Karim Benbrik
 - In favour: 14,568
 - Against: 0
 - Abstained: 0
- Esso SAF represented by Marie-Hélène Masse
 - In favour: 14,196
 - Against: 0
 - Abstained: 372
- Picoty SAS represented by Olivier Bourdut
 - In favour: 14,568
 - Against: 0
 - Abstained: 0
- SCA Pétrole et Dérivés represented by Alex Truchetto
 - In favour: 14,568
 - Against: 0
 - Abstained: 0

- Total Marketing France represented by Anne-Solange Renouard
 - In favour: 14,196
 - Against: 0
 - Abstained: 372

- Urbaine des Pétroles represented by Élisabeth Bellido-Gonzalez
 - In favour: 14,196
 - Against: 0
 - Abstained: 372

These permanent representatives of the directors had notified the General Shareholders' Meeting in advance that they had agreed to continue to serve on the Board and were not subject to any conditions that would prohibit them from serving their terms.

In accordance with Article 15 of the by-laws, these terms will expire on the date of the General Shareholders' Meeting called in 2026 to approve the financial statements for the 2025 financial year.

6 > RESOLUTION SIX

POWERS TO CARRY OUT NECESSARY LEGAL FORMALITIES

Bearers of an original of this document are granted all powers to carry out all necessary legal formalities.

This resolution was unanimously approved by the shareholders who voted in person, by proxy, or by post.

D. FINANCIAL STATEMENTS



Balance Sheet (Assets) as at 31 December 2020



Balance Sheet (Liabilities and Equity) as at 31 December 2020



Income Statement for the Year Ended 31 December 2020



**Notes to the Balance Sheet and Income Statement
as at 31 December 2020**

BALANCE SHEET (ASSETS)

(Amounts expressed in thousands of euros)

	31 Dec. 2020			31 Dec. 2019
	Gross	Amortisation/ Depreciation	Net	Net
FIXED ASSETS				
Intangible Assets	3,198	2,734	464	738
Software and use rights	3,198	2,734	464	738
Construction work-in-progress			-	-
Property, Plant, and Equipment	155	120	35	52
Land and improvements	-	-	-	-
Buildings	-	-	-	-
Machinery, equipment, and tools	-	-	-	-
Other	155	120	35	52
Construction work-in-progress				-
Financial Assets	38,136	-	38,136	43,071
Loans	38,029		38,029	42,936
Guarantees and deposits	107	-	107	136
TOTAL FIXED ASSETS	41,489	2,854	38,635	43,861
CURRENT ASSETS				
Strategic Petroleum Reserves	4,462,913		4,462,913	4,270,974
Accounts Receivable	94,144		94,144	333,626
Trade accounts receivable	93,563		93,563	332,546
Other	581		581	1,080
Cash and Cash Equivalents	2,630		2,630	9,692
Marketable securities	-		-	-
Cash	2,630		2,630	9,692
Prepaid expenses	1,191		1,191	1,171
TOTAL CURRENT ASSETS	4,560,878		4,560,878	4,615,462
Bond Issue Premium	10,016		10,016	11,713
GRAND TOTAL	4,612,383	2,854	4,609,529	4,671,037

BALANCE SHEET (LIABILITIES & EQUITY)

(Amounts expressed in thousands of euros)

	31 Dec. 2020	31 Dec. 2019
Share capital	240	240
Legal reserve	24	24
Retained earnings	98,912	98,912
Income	2,907	11,801
TOTAL SHAREHOLDERS' EQUITY	102,082	110,976
Provisions for contingencies		
Provisions for charges	62	141
TOTAL PROVISIONS	62	141
Financial Liabilities	4,476,830	4,512,084
Other bond issues	3,400,000	3,400,000
Loans from credit institutions	35,850	36,105
Miscellaneous loans and financial debts	1,040,980	1,075,980
Miscellaneous Liabilities	27,804	45,310
Trade accounts payable	27,078	45,024
Trade accounts payable – fixed assets		-
Tax and employee contributions payable	726	286
Other liabilities		
Deferred Revenue	2,751	2,524
TOTAL LIABILITIES	4,507,385	4,559,918
TOTAL LIABILITIES AND EQUITY	4,609,529	4,671,037

INCOME STATEMENT

(Amounts expressed in thousands of euros)

	31 Dec. 2020	31 Dec. 2019
Sale of petroleum products	46,140	40,678
NET REVENUE	46,140	40,678
Transfer of expenses: reimbursement by the CPSSP	338,604	344,249
Reversal of provisions	79	59
Other income	6,644	4,477
TOTAL OPERATING INCOME	391,465	389,465
Purchase of petroleum products (purchases and loans)	(235,340)	113,243
Change in inventory	191,940	142,121
Other purchases and external charges	(317,157)	(317,063)
Tax expense	(1,110)	(1,227)
Personnel expense	(1,562)	(1,414)
Salaries expense	(998)	(902)
Social security expense	(565)	(510)
Depreciation of fixed assets	(215)	(185)
Provision for contingencies and charges		
Other expenses		
TOTAL OPERATING EXPENSES	(363,445)	(348,766)
INCOME FROM OPERATIONS	28,020	40,699
Financial income	3,382	2,374
Other financial income	445	812
Financial expenses	(27,169)	(30,024)
Depreciation and provision expense	(1,697)	(2,061)
FINANCIAL INCOME	(25,038)	(28,898)
NET INCOME BEFORE TAX	2,982	11,800
Reversal of provisions for contingencies		
Extraordinary income	1	1
Extraordinary expenses	(76)	(0)
Extraordinary depreciation and provision expenses		
EXTRAORDINARY INCOME (EXPENSE)	(75)	1
Corporate income tax		
NET INCOME	2,907	11,801

Negative numbers are shown between parentheses.

E. NOTES TO THE BALANCE SHEET AND INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2020

1 > SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

In 2020, SAGESS sold 160,635 m³ of product in a variety of categories, generating €46,140,000 in revenue. SAGESS did not make any product purchases in 2020.

The Covid-19 pandemic, which first appeared in early 2020, had a major impact on the world economy. This resulted in a significant drop in oil and gas consumption. However, the situation has been improving since the release of several vaccines meant to combat the pandemic.

We took appropriate action to keep the situation in check, keep our employees safe, and keep the resulting impact on our business to a minimum.

2 > ACCOUNTING PRINCIPLES, RULES, AND METHODS

GENERAL PRINCIPLES

The financial statements were prepared in accordance with rule no. 2016-07 of 4 November 2016 amending rule no. 2014-3 of 5 June 2014 of the French Accounting Standards Authority (Autorité des normes comptables, ANC) regarding French generally accepted accounting principles while taking into account the regulatory provisions specific to SAGESS (generally accepted accounting principles for the oil and gas industry) and Article 1655 *quater* of the French General Tax Code.

Items on the financial statements are accounted for at historical cost.

The financial statements for the year ended 31 December 2020 have been prepared and presented in accordance with French accounting rules and the principles of true and fair view, the time period assumption, and going concern.

SAGESS is not required to issue financial statements in IAS/IFRS format because we do not issue consolidated financial statements.

REVENUE

Sales that make up revenue are recorded when the material benefits and risks associated with the ownership of the goods are transferred to the buyer, when the amount can be estimated reliably, and when the amount is recoverable.

PROPERTY, PLANT AND EQUIPMENT AND INTANGIBLE ASSETS

Assets are valued at their acquisition or production cost.

Depreciation is calculated using the straight-line method over the useful lives generally accepted in our industry.

Civil engineering, buildings, structures	10 to 15 years
Land improvements	10 years
Building improvements	10 years
Machinery, equipment, and tools	10 years
Fixtures, fittings	10 years
Office furniture	10 years
Office and IT equipment	3 to 5 years
Software	3 to 5 years

RESERVES

At SAGESS, our assets are primarily made up of petroleum product reserves that have been recorded at their historical cost (€4.463 billion at the end of December 2020, or approximately 96.8% of our assets).

These reserves comprise strategic petroleum product reserves that are recorded at their acquisition cost and not revalued according to their market price.

In accordance with Article 1655 *quater* of the French General Tax Code and our government-approved agreement with the CPSSP, the CPSSP's internal regulations state: "The CPSSP entered into an Agreement with SAGESS that was approved by ministerial order. This Agreement stipulates that if SAGESS were forced to sell its reserves, either by order of the CPSSP or the regulatory authorities, the CPSSP would take all necessary steps to ensure that SAGESS receives a price at least equal to the book value of the reserves sold, in accordance with Article 1655 *quater* of the French General Tax Code. If the sale price of the SAGESS reserves sold were less than their weighted average book value – meaning if the reserves were sold at a loss, the payment received by the CPSSP would be set at an amount that would make it possible to fully compensate SAGESS within a reasonable period not exceeding one year and repay the loans, interest, and ancillary fees from its banks or other lenders."

RECEIVABLES AND PAYABLES

Receivables and payables are stated at their nominal value.

Trade accounts receivable, if applicable, have been written down to account for likely difficulties with collection.

3 > ADDITIONAL INFORMATION ABOUT THE BALANCE SHEET AND INCOME STATEMENT

FIXED ASSETS AND DEPRECIATION (AMOUNTS EXPRESSED IN THOUSANDS OF EUROS)

— 1 – FIXED ASSET SCHEDULE AS AT 31 DECEMBER 2020

	Gross Value as at 31 Dec. 2019	Increases During the Period	Decreases During the Period	Gross Value as at 31 Dec. 2020
INTANGIBLE ASSETS	4,612	-	1,414	3,198
Software	2,937	-	95	2,842
Use rights	1,675	1	1,318	356
Construction work-in-progress	-	-	-	-
PROPERTY, PLANT, AND EQUIPMENT	488	-	333	155
Land and improvements	-	-	-	-
Buildings	-	-	-	-
Machinery, equipment, and tools	-	-	-	-
Fixtures, fittings	179	-	166	13
Office furniture	142	-	25	117
Office and IT equipment	167	-	142	25
Construction work-in-progress	-	-	-	-
Prepayments	-	-	-	-
FINANCIAL ASSETS	43,071	2	4,937	38,136
Loans	42,936	-	4,907	38,029
Guarantees and deposits	136	2	30	107
TOTAL	48,171	2	6,684	41,489

— 2 – DEPRECIATION AND AMORTISATION SCHEDULE AS AT 31 DECEMBER 2020

	Depreciation/ Amortisation as at 31 Dec. 2020	Depreciation/ Amortisation During the Period	Write-backs During the Period	Depreciation/ Amortisation as at 31 Dec. 2020
INTANGIBLE ASSETS	3,874	207	1,345	2,734
Software and use rights	3,874	207	1,345	2,734
PROPERTY, PLANT, AND EQUIPMENT	436	8	324	120
Land and improvements	-	-	-	-
Buildings	-	-	-	-
Machinery, equipment, and tools	-	-	-	-
Fixtures, fittings	168	3	158	13
Office furniture	103	5	25	82
Office and IT equipment	165	1	141	25
FINANCIAL ASSETS				
Guarantees and deposits				
TOTAL	4,310	215	1,669	2,854

Property, plant and equipment are depreciated on a straight-line basis.

FINANCIAL ASSETS

This item comprises a long-term receivable between SAGESS and Géosel related to the sale of the pipeline in Manosque in September 2018 and the security deposit paid to the lessor of SAGESS's registered office.

STRATEGIC RESERVES AS AT 31 DECEMBER 2020

Changes in the value of strategic reserves between 31 December 2019 and 31 December 2020 correspond to product purchases made and shipping costs incurred during the period, adjusted for loss and shrinkage from transport and storage. The reserves are recorded at their historical cost.

Book Value				
PETROL	€324,379,000	for	1,466,921	M3
DIESEL FUEL/HEATING OIL	€2,295,285,000	for	8,463,821	M3
JET FUEL	€409,559,000	for	1,374,862	M3
CRUDE OIL	€1,433,691,000	for	5,195,060	M3
Total	€4,462,913,000	for	16,500,664	M3

Market Value Based on Average Prices in December 2020	
PETROL	€406,255,000
DIESEL FUEL/HEATING OIL	€2,451,217,000
JET FUEL	€389,218,000
CRUDE OIL	€1,289,620,000
Total	€4,536,310,000
Difference from book value	€73,396,000

PREPAID EXPENSES (AMOUNTS EXPRESSED IN THOUSANDS OF EUROS)

Prepaid expenses	
Financial expenses	-
Operating expenses	1,191
TOTAL	1,191

Prepaid expenses mainly include guarantee expenses, insurance expenses, and rent for the first quarter of 2021.

DEFERRED EXPENSES (AMOUNTS EXPRESSED IN THOUSANDS OF EUROS)

	Value as at 31 Dec. 2019	Increase During the Period – Issuing of New Debt	Decrease During the Period – Amortisation	Value as at 31 Dec. 2020
Issue premium	11,713	-	1,697	10,016
TOTAL	11,713	-	1,697	10,016

Bond issue premiums are amortised on a straight-line basis over the term of the bond. See the note on "Off-Balance Sheet Commitments".

PROVISIONS (AMOUNTS EXPRESSED IN THOUSANDS OF EUROS)

	Value as at 31 Dec. 2019	Increase During the Period	Decrease During the Period with Reason	Decrease During the Period without Reason	Value as at 31 Dec. 2020
Future Chasseneuil investments	141	-	79	-	62
TOTAL	141	-	79	-	62

ACCRUALS (AMOUNTS EXPRESSED IN THOUSANDS OF EUROS)

This table lists unreceived invoices as at 31 December 2020, as well as estimated provisions at that date, by accounting category.

ACCRUALS		ACCOUNTING CATEGORY
Trade accounts payable	20,817	Trade accounts payable (operations and fixed assets)
Tax and employee contributions payable	631	Tax and employee contributions payable
TOTAL	21,448	

DEFERRED REVENUE (AMOUNTS EXPRESSED IN THOUSANDS OF EUROS)

DEFERRED REVENUE	
Deferred operating revenue	1,215
Deferred financial revenue	1,536
TOTAL	2,751

Deferred financial revenue corresponds to cash adjustments paid by banks as part of interest rate swaps that are made when bonds are issued.

ACCRUED REVENUE (AMOUNTS EXPRESSED IN THOUSANDS OF EUROS)

This table lists unissued invoices as at 31 December 2020, as well as estimated provisions on that date, by accounting category.

ACCRUED REVENUE		ACCOUNTING CATEGORY
TRADE ACCOUNTS RECEIVABLE	53,314	CURRENT ASSET RECEIVABLES
TOTAL	53,314	

RECEIVABLES AND OTHER LIABILITIES BY MATURITY AS AT 31 DECEMBER 2020 (AMOUNTS EXPRESSED IN THOUSANDS OF EUROS)

The €38,029,000 receivable is due to the sale of the SAGESS pipeline in Manosque to Géosel with the granting of 10-year seller financing.

Trade accounts receivable are mainly composed of:

- CPSSP receivables corresponding to one month of SAGESS's billed services: €27 million
- Petroleum loans granted under order by SAGESS totalling €53 million (book value)

ACCOUNTS RECEIVABLE	Degree of Liquidity of the Asset		
	Maturity Date		
	Gross Amount	Less than 1 Year	More than 1 Year
Fixed Asset Receivables	38,136	4,907	33,228
Loans	38,029	4,907	33,122
Other receivables	106		106
Current asset receivables	95,335	95,336	
Trade accounts receivable	93,563	93,563	
Other receivables	581	582	
<i>Employee receivables</i>	1	1	
<i>Gov't – Value-added tax</i>	481	481	
<i>Accrued revenue</i>	15	15	
<i>Other</i>	85	85	
Prepaid expenses	1,191	1,191	
TOTAL	133,471	100,243	33,228

PAYABLES	Degree of Maturity of the Liability			
	Gross Amount	Maturity Date		
		Less than 1 Year	More than 1 Year	More than 5 Years
Financial Liabilities	4,476,830	1,015,850	1,100,000	2,360,980
Bond issues	3,400,000	-	1,100,000	2,300,000
Loans from credit institutions (1)	35,850	35,850		
<i>Two-year max. at inception</i>	10	10		
<i>More than two years at inception</i>				
<i>Loan interest</i>	35,840	35,840		
Miscellaneous loans and financial debt (2)	1,040,980	980,000		60,980
Miscellaneous Liabilities	27,804	27,804		
Trade accounts payable	27,078	27,078		
Trade accounts payable – fixed assets	-	-		
Tax and employee contributions payable	726	726		
Other liabilities				
Deferred Revenue	2,751	879	1,927	55
TOTAL	4,507,385	1,044,533	1,101,927	2,361,035

(1) Loans from credit institutions (in thousands of euros)	35,850
Net credit position	-
Lines of credit from banks	
Accrued liabilities	10
Loan interest	35,840

(2) Miscellaneous loans and financial debt (in thousands of euros)	1,040,980
NEU CP	980,000
CPSSP loan (zero interest)	60,980

MARKETABLE SECURITIES (CASH EQUIVALENT)

SAGESS does not have any marketable securities.

OPERATING REVENUE (AMOUNTS EXPRESSED IN THOUSANDS OF EUROS)

Operating revenue as at 31 December 2020 breaks down as follows:

Amounts net of tax earned in France	
Sale of petroleum products	46,140
Earnings from the lending of products	6,644
Transfer of expenses: reimbursement by the CPSSP	338,603

Transfers of expenses correspond to the rebilling of SAGESS's expenses to the CPSSP under the agreement of 2 July 2014.

EXTRAORDINARY INCOME AND EXPENSES

Non-recurring income: €786.77 corresponding to the waived dividend of SAGESS's Chairman–CEO.

NET PROFIT

Per the terms of our agreement with the CPSSP, SAGESS is reimbursed for all of our expenses (reserves storage and maintenance, all operating expenses, financial expenses, etc.).

In 2020, SAGESS generated a net profit of €2,906,859.

4 > OFF-BALANCE SHEET COMMITMENTS

GUARANTEES

Bank guarantees to the Customs Administration as at 31 December 2020: €41,000,000

Guarantees on first demand received by SAGESS as part of product loan guarantees (economic value) ordered by the government as at 31 December 2020: €100,506,814

LEASE AGREEMENTS

Long-term lease agreement: €20,898

TICKETS

Tickets are contracts to reserve a portion of the inventory with an option to purchase. The reserved quantities are included in the volume that SAGESS has made available to the CPSSP as part of our coverage of the mandated national minimum strategic reserve.

As at 31 December 2020, we had no such tickets.

BOND ISSUES AND SWAPS (AMOUNTS EXPRESSED IN THOUSANDS OF EUROS)

At the end of December 2020, there were ten pending plain vanilla swaps for three out of six total bond issues. The Board of Directors approved an exceptional measure not to swap the three latest bond issues in 2015 and 2016 with seven- and twelve-year maturities.

The cost of issuing bonds is recorded as an expense for the financial year.

Issue	Maturity Date	Rate (%)	Bond Amount (€m)	Swapped Amount (€m)	Fair Value (€m) (*) 31 Dec. 2019	Fair Value (€m) (*) 31 Dec. 2020
October 2010	21 October 2022	3.125	500	500	44	32
January 2012	24 January 2024	4.000	600	600	64	53
March 2013	6 March 2025	2.625	600	600	59	56
September 2015	25 October 2027	1.500	500	0	N/A	N/A
February 2016	25 May 2023	0.625	600	0	N/A	N/A
October 2016	20 October 2028	0.625	600	0	N/A	N/A
TOTAL			3,400	1,700	167	141

N/A: Unswapped bonds

(*) Source: Banks

As at 31 December 2020, the fair value of the 10 valid swaps to cover interest rate risk was estimated based on market data on that date (source: banks).

SALES HEDGES (AMOUNTS EXPRESSED IN THOUSANDS OF EUROS)

Sales hedges are made using over-the-counter plain vanilla swaps. They are made only after a physical sale has been completed.

At end-December 2020, three plain vanilla swaps were still pending:

Hedge Counterparty	Pricing Period	Quantity (m ³)	Fixed-Price Swap (€/t)	S&P Global Platts Price	Income	MMT (EOM)
Natixis	Jan-21	25,000.00	327.00	Description: Gasoil 0.1% CIF NWE Cargo Platts code: AAYWS00	Heating oil	-445,490.82
Total Oil Trading SA	Jan-21	13,400.00	337.50	Description: ULSD 10ppm FOB Rdam Barge Platts code: AAJUS00	Diesel (B0)	-98,996.99
Total Oil Trading SA	Jan-21	36,600.00	341.00	Description: ULSD 10ppm FOB Rdam Barge Platts code: AAJUS00	Diesel (B0)	-162,150.26
	Total	75,000.00				-706,638.07

NEU CP (COMMERCIAL PAPER) (AMOUNTS EXPRESSED IN THOUSANDS OF EUROS)

NEU CP	
Programme ceiling	1,400,000
Drawn	980,000
Available	420,000

BANK LOANS (AMOUNTS EXPRESSED IN THOUSANDS OF EUROS)

BANK LOANS	
Lines of Credit and Short-Term Syndicated Loans	
Negotiated	1,000,000
Received	1,000,000
Drawn	-
Available	1,000,000

5 > ADDITIONAL INFORMATION

SAGESS was added to the list of central government bodies (ODACs) by the French National Institute of Statistics and Economic Studies (INSEE) on 15 May 2014. At the time, it was merely a statistical classification for national accounting purposes. On 9 August 2016, an order dated 27 July 2016 was published in the Official Journal of the French Republic that included SAGESS on the list of ODACs that could not take out loans with terms longer than 12 months or issue debt instruments with repayment terms longer than 12 months. This restriction took effect one year after this order was published on 9 August 2017. On 7 September 2016, the management team lodged an appeal with the Council of State to annul this order. The purpose of said appeal was to allow us to obtain our own financing from credit institutions and issue debt instruments with repayment terms longer than 12 months in accordance with our by-laws as a private limited company.

In its ruling on 19 June 2017, the Council of State declared that it lacked appropriate jurisdiction, and the appeal was sent to the Administrative Court of Paris.

On 14 August 2017, an order created a new list of ODACs, including SAGESS, that were prohibited from taking out loans with terms longer than 12 months.

On 30 October 2017, we petitioned the Administrative Court of Paris to annul both orders.

On 5 October 2018, yet another order creating a new list of ODACs was issued and it also included SAGESS. We petitioned the Administrative Court of Paris again to annul this order.

In its ruling dated 8 January 2019, the Administrative Court of Paris rejected our appeal to annul the orders classifying SAGESS as an ODAC.

In its ruling on 7 July 2020, the Administrative Court of Appeal of Paris struck down the 8 January 2019 ruling of the Administrative Court of Paris, as well as the orders from 27 July 2016 and 14 August 2017 that determined the list of ODACs, given that they included SAGESS on the list. The government has since filed an appeal with the Council of State. Therefore, a ruling on our appeal of the 2018 order is currently still pending before the Administrative Court of Paris.

These proceedings have no effect on the bonds issued by SAGESS.

6 > BOARD DIRECTOR COMPENSATION

As during previous financial years, no compensation was paid to members of the Board of Directors.

7 > RETIREMENT BENEFITS AND SIMILAR PAYMENTS

In accordance with Article L. 123-13 paragraph 3 of the French Commercial Code, no provision has been recorded because the amount is not material.

8 > HEADCOUNT AS AT 31 DECEMBER 2020

Salaried Employees	12	
Of which full-time		11
Seconded Workers	3	
Of which full-time		3

These numbers include one seconded employee who serves on the boards of the organisations that jointly manage French social security.

9 > SHARE CAPITAL

The share capital consists of 15,000 shares with a par value of €16.

10 > CHANGES IN SHAREHOLDERS' EQUITY

— 1 - NET INCOME (AMOUNTS EXPRESSED IN THOUSANDS OF EUROS)

	31 Dec. 2020	31 Dec. 2019
Accounting income in €K	2,907	11,801
€/share	193.79	786.77
Proposed dividend in €K	2,907	11,801
€/share	193.79	786.77
Number of shares	15,000	15,000

— 2 – CHANGES IN SHAREHOLDERS' EQUITY (AMOUNTS EXPRESSED IN THOUSANDS OF EUROS)

SHAREHOLDERS' EQUITY	Share Capital	Premiums and Reserves	Retained Earnings	Income	Total
Balance as at 31 Dec. 2019	240	24	98,912	11,801.5	110,977
Changes in share capital	-	-	-	-	-
Changes in method	-	-	-	-	-
Dividends paid	-	-	-	11,802	11,802
Allocation of net income in 2019	-	-	11,801	(11,801)	-
2020 Income	-	-	-	2,907	2,907
Net Equity as at 31 Dec. 2020	240	24	110,713	8,895	102,082
Total Shareholders' Equity					102,082

Negative numbers are shown between parentheses.

11 >SUBSEQUENT EVENTS

As at the date of this report, the Covid-19-related public health crisis and the resulting economic impact are still being felt.

The oil and gas market is still volatile, given the uncertainty surrounding hydrocarbon demand (especially for jet fuel) due to the global economic outlook. However, the situation has been improving, and demand for oil and gas products has picked up since the end of 2020. OPEC's members are continuing their coordinated policy of restricting crude oil production to help raise prices.

The Board of Directors met on 27 January 2021 to propose an amendment to the company's by-laws at the Extraordinary General Shareholders' Meeting held on 18 March 2021. The resulting changes would account for the end of SAGESS's central storage entity designation and clarify exactly which regulations govern our activities, given that these have been incorrectly interpreted in the past.

We currently do not anticipate any material impacts on our 2021 financial statements or our ability to do business.

12 > PROFIT OR LOSS OVER THE PAST FIVE FINANCIAL YEARS

ITEMS	2020	2019	2018	2017	2016
1. Share Capital at Year End					
Share Capital	240,000	240,000	240,000	240,000	240,000
Common stock outstanding	15,000	15,000	15,000	15,000	15,000
Preferred stock outstanding	0	0	0	0	0
> via convertible bonds	0	0	0	0	0
> via subscription rights	0	0	0	0	0
2. Operations and Income for the Year					
Operating Revenue	391,465,197	389,463,687	521,004,766	362,402,715	348,550,568
Earnings before tax, employee profit sharing, and depreciation and provision expense	4,816,142	13,987,398	74,913,163	23,939,573	10,461,617
Employee profit sharing owed for the year					
Earnings after tax, employee profit sharing, and depreciation and provision expense	2,906,859	11,801,498	77,375,465	13,734,058	27,273
Net income allocated	2,906,859	11,801,498	19,998,000	0	0
3. Earnings per Share					
Earnings before tax, employee profit sharing, and depreciation and provision expense	321.08	932.49	4,994.21	1,596	697
Earnings after tax, employee profit sharing, and depreciation and provision expense	193.79	786.77	5,158.36	915.60	1.82
Net dividend distributed per share	193.79	786.77	1,333.20	0.00	0.00
4. Employees					
Average number of employees during the year	11.7	12	11	10	10
Total payroll for the year	996,889	902,285	718,467	817,763	704,425
Employee benefits for the year (social security, social projects, etc.)	565,125	511,222	458,334	442,701	409,334

F. STATUTORY AUDITORS' REPORTS

STATUTORY AUDITORS' REPORT ON THE ANNUAL FINANCIAL STATEMENTS

STATUTORY AUDITORS' REPORT ON RELATED-PARTY AGREEMENTS

1 > STATUTORY AUDITORS' REPORT ON THE ANNUAL FINANCIAL STATEMENTS

SOCIÉTÉ ANONYME DE GESTION DE STOCKS DE SÉCURITÉ (SAGESS)

Financial year ended 31 December 2020

To the General Shareholders' Meeting of **Société Anonyme de Gestion de Stocks de Sécurité (SAGESS)**,

OPINION

In accordance with the assignment entrusted to us by your General Shareholders' Meeting, we have audited the accompanying annual financial statements of Société Anonyme de Gestion de Stocks de Sécurité (SAGESS) for the year ended 31 December 2020.

In our opinion, the annual financial statements give a true and fair view of the financial position, assets, and results of the operations of the company for the period, in accordance with French generally accepted accounting principles.

The opinion expressed above is consistent with the contents of our report to the Audit Committee.

Basis of Our Opinion

Auditing Standards

We conducted our audit according to generally accepted auditing standards in France. We believe the audit evidence collected is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under these standards are provided in the "Statutory Auditor Responsibilities for the Audit of Annual Financial Statements" section of this report.

Independence

We conducted our audit in accordance with the rules of independence provided by the French Commercial Code and the Code of Ethics for Statutory Auditors from 1 January 2020 until the date of our report. We did not render any services prohibited under Article 5 paragraph 1 of European Union Regulation (EU) No 537/2014.

Justification of Our Assessments – Key Audit Matters

The global crisis related to the Covid-19 pandemic has created unique conditions for preparing and auditing this period's financial statements. This crisis – and the extraordinary measures taken given the public health emergency – have affected companies in multiple areas, especially their operations and funding. Today, companies are even more uncertain about their future outlook. Some of these measures, including travel restrictions and remote work, have also affected how businesses and auditors organise their work.

In light of this complex and evolving situation, and in accordance with Articles L. 823-9 and R. 823-7 of the French Commercial Code relating to the justification of our assessments, we would like to inform you of the key audit matters relating to the risks of material misstatements that, in our professional judgement, were the most significant during our audit of the financial statements of the current period, as well as how we addressed those risks.

These assessments relate to the audit of the annual financial statements as a whole and to the opinion expressed above. We do not provide a separate opinion on any specific items of these annual financial statements.

1- Strategic Petroleum Reserves

Risk Identified	<p>As mentioned in the Reserves paragraph of note 2 “Accounting Principles, Rules, and Methods” to the financial statements, SAGESS’s reserves totalled €4.463 billion at 31 December 2020, and accounted for 96.8% of its assets.</p> <p>The strategic petroleum reserves SAGESS owns are stored at bonded third-party depots. As at 31 December 2020, SAGESS used 88 storage facilities, primarily refineries, oil depots, and the Manosque site (salt caverns).</p> <p>We considered these strategic reserves a key audit matter given their prominence in the annual financial statements and their geographical distribution at third-party storage facilities.</p>
Our Response	<p>We learned about internal control procedures for physical reserve inventories, interviewed operators, and identified the relevant controls SAGESS has established to prevent the risk of material misstatements related to its reserves.</p> <p>We also did the following:</p> <ul style="list-style-type: none"> - We observed a physical inventory by the independent company SAGESS hired to conduct depot and refinery inventories to test the efficacy of the internal control procedure. - Using sampling, we tested whether the internal control procedure had been implemented by the service provider identically at the other storage facilities in 2020. - Using qualitative criteria, we identified a range of facilities and tested the controls SAGESS used on declarations of stored petroleum reserves as at 31 December 2020. - Using quantitative and qualitative criteria, we selected storage facilities SAGESS had audited and for which we had obtained declarations of stored petroleum reserves as at 31 December 2020 to confirm the physical reserves held as at 31 December 2020. - We analysed the reserves as at 31 December 2020 compared to 31 December 2019 and were given explanations for significant variations by storage facility, where applicable. - Using sampling, we analysed a selection of reserve movements that took place during the year and how they were recorded in the accounting system. <p>We also evaluated how appropriate the information provided in the notes to the financial statements was.</p>

2- Impact of ODAC Classification on Financing Structure

<p>Risk Identified</p>	<p>As noted in note 5 “Other Information” to the annual financial statements, an order was published in the Official Journal of the French Republic on 9 August 2016 that included SAGESS on the list of ODACs that could not take out loans with terms longer than 12 months or issue debt instruments with repayment terms longer than 12 months. This restriction took effect one year after this order was published on 9 August 2017. On 7 September 2016, the SAGESS management team lodged an appeal with the Council of State to annul this order in accordance with its by-laws as a private limited company.</p> <p>In its ruling on 19 June 2017, the Council of State declared that it lacked appropriate jurisdiction, and the appeal was sent to the Administrative Court of Paris. On 14 August 2017, an order created a list of ODACs that were prohibited from taking out loans with terms longer than 12 months. On 30 October 2017, SAGESS petitioned the Administrative Court of Paris to annul both orders.</p> <p>On 5 October 2018, yet another order creating a new list of ODACs was issued and it also included SAGESS. SAGESS petitioned the Administrative Court of Paris again to annul this order.</p> <p>In its ruling dated 8 January 2019, the Administrative Court of Paris rejected SAGESS’s appeal to annul the orders classifying it as an ODAC.</p> <p>In its ruling on 7 July 2020, the Administrative Court of Appeal of Paris struck down the 8 January 2019 ruling of the Administrative Court of Paris, as well as the orders from 27 July 2016 and 14 August 2017 that determined the list of ODACs, given that they included SAGESS on the list. The government has since filed an appeal with the Council of State. Therefore, a ruling on our appeal of the 2018 order is currently still pending before the Administrative Court of Paris.</p> <p>These proceedings have no effect on the bonds issued by SAGESS.</p> <p>Given the significance of these proceedings and the huge potential impact on SAGESS’s ability to obtain its own financing from credit institutions or issue debt instruments with repayment terms longer than 12 months were it ruled against, we considered ODAC classification a key audit matter.</p>
<p>Our Response</p>	<p>We spoke with the SAGESS management team and obtained the information needed to understand how these rulings on the orders affect the company, SAGESS’s related petitions, and the decision to file an appeal.</p> <p>We read the documentation underlying the company’s appeals to annul the orders.</p> <p>We requested that SAGESS provide information from the lawyer responsible for this issue and analysed the lawyer’s response.</p> <p>We evaluated the appropriateness of the information provided in note 5 “Other Information” to the annual financial statements.</p>

Specific Verifications

We also completed the specific verifications provided for by relevant laws and regulations in accordance with the professional accounting standards applicable in France.

Information Provided in the Management Report and in Other Documents for Shareholders on the Financial Position and Annual Financial Statements

We did not make any specific observations as to whether the annual financial statements accurately correspond to the information provided in the Board of Directors Management Report, the other documents on financial position, or the annual financial statements addressed to shareholders.

We confirm that the annual financial statements accurately correspond to the information regarding payment terms mentioned in Article D. 441-6 of the French Commercial Code.

Non-Financial Performance Statement

We confirm that the Non-Financial Performance Statement provided for by Article L. 225-102-1 of the French Commercial Code is included in the Management Report. However, please note that we have not verified whether the information contained in said statement is true or consistent with the annual financial statements, in accordance with Article L. 823-10 of the aforementioned code.

Information on Corporate Governance

We confirm that the information required by Articles L. 225-37-4 and L. 22-10-10 of the French Commercial Code is included in the corporate governance section of the Board of Directors Management Report.

Other Verifications or Information Provided by Relevant Laws or Regulations

Format of Financial Statements to be Included in the Annual Report

Pursuant to paragraph III of Article 222-3 of the AMF General Regulation, SAGESS's management team informed us of its decision to postpone the implementation of a single electronic reporting format as specified in Commission Delegated Regulation (EU) 2019/815 [sic: 2018/815] of 17 December 2018 to financial years starting on or after 1 January 2021. As a result, this report does not include any opinions on whether this format has been followed for the presentation of the annual financial statements to be included in the annual report mentioned in paragraph I of Article L. 451-1-2 of the French Monetary and Financial Code.

Appointment of Statutory Auditors

Grant Thornton and Ernst & Young Audit were appointed the statutory auditors of Société Anonyme de Gestion de Stocks de Sécurité (SAGESS) by the General Shareholders' Meetings on 23 May 2006 and 17 May 2018, respectively.

As at 31 December 2020, Grant Thornton had been a statutory auditor for 14 consecutive years and Ernst & Young Audit had just completed its third year.

Previously, Ernst & Young et Autres served as the statutory auditor from 2012 to 2017 and Ernst & Young Audit served as the statutory auditor from 1988 to 2011.

Responsibilities of the Management Team and Parties Involved in Corporate Governance Relating to Annual Financial Statements

Management is responsible for drawing up annual financial statements that present a true and fair view in accordance with French accounting rules and principles. It is also responsible for implementing the internal controls it deems necessary to draw up annual financial statements that are free from material misstatement, whether due to fraud or error.

When drawing up annual financial statements, it is management's responsibility to assess the company's ability to continue as a going concern, to provide related disclosures in the financial statements, if applicable, and to apply the going concern assumption unless the company plans to liquidate or cease operations.

It is the Audit Committee's responsibility to monitor how financial information is generated and to verify whether the internal control and risk management systems are effective. If applicable, the Audit Committee also monitors how effectively the internal audit system's procedures generate and handle accounting and financial information.

The annual financial statements were approved by the Board of Directors.

Statutory Auditor Responsibilities for the Audit of Annual Financial Statements

Goal and Audit Approach

It is our responsibility to draft a report on the annual financial statements. Our goal is to obtain reasonable assurance that the annual financial statements as a whole are free from material misstatement.

Reasonable assurance is a high level of assurance, but we cannot guarantee that an audit conducted in accordance with professional accounting standards will always detect all material misstatements. Misstatements can arise from fraud or error and are considered material if, individually or collectively, they could reasonably be expected to influence any business decisions users take based on these financial statements.

As specified in Article L. 823-10-1 of the French Commercial Code, this audit does not include assurance as to the company's future viability or how well management has run the company.

As with all audits conducted in accordance with the professional accounting standards applicable in France, statutory auditors exercise professional judgement throughout the audit. Furthermore:

- They identify and assess the risk of material misstatement in the annual financial statements, whether due to fraud or error, define and perform audit procedures to address these risks, and gather audit evidence that they deem sufficient and appropriate to provide a basis for their opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- They learn about the internal controls relevant to the audit to create audit procedures that are appropriate under the circumstances, not for the purpose of expressing an opinion on the effectiveness of the internal controls.
- They evaluate whether the appropriate accounting principles are used and how reasonable the accounting estimates and related disclosures made by management in the annual financial statements are.
- They assess whether management's use of the going concern assumption is appropriate and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. This assessment is based on the audit evidence obtained up to the date of their audit report. However, future events or conditions may cause the company to cease to continue as a going concern. If the statutory auditors conclude that a material uncertainty exists, they will draw attention in the audit report to the related disclosures about this uncertainty provided in the annual financial statements or, if these disclosures are not provided or are inadequate, to certify the financial statements with caution or refuse to certify them.

- They evaluate the overall presentation of the annual financial statements and assess whether they represent the underlying transactions and events in a manner that achieves fair representation.

Report to the Audit Committee

We submit a report to the Audit Committee that describes the scope of the audit and the audit programme implemented, as well as the results of our audit. We also report, if applicable, any significant deficiencies in the internal controls that we identified regarding accounting and financial reporting procedures.

Our report to the Audit Committee includes the risks of material misstatement that, in our professional judgement, were the most significant in the audit of the annual financial statements for the period and that are therefore key audit matters we are required to describe in this report.

We also provide the Audit Committee with the declaration provided for in Article 6 of European Union Regulation (EU) No 537/2014 confirming our independence as defined by the rules applicable in France as they are set by Articles L. 822-10 to L. 822-14 of the French Commercial Code and the French Code of Ethics for Statutory Auditors. Where appropriate, we discuss the risks that may reasonably be thought to affect our independence and the related safeguards used against such risks with the Audit Committee.

Neuilly-sur-Seine and Paris La Défense, 15 April 2021

The Statutory Auditors

Grant Thornton
French member of
Grant Thornton International

Ernst & Young Audit

Pascal Leclerc

Partner

Valérie Quint

Partner

2 > STATUTORY AUDITORS' SPECIAL REPORT ON RELATED-PARTY AGREEMENTS

Société Anonyme de Gestion de Stocks de Sécurité (SAGESS)

General Shareholders' Meeting to Approve the Financial Statements for the Financial Year Ended 31 December 2020

To the General Shareholders' Meeting of **Société Anonyme de Gestion de Stocks de Sécurité (SAGESS)**,

As the statutory auditors of your company, we hereby present our report on related-party agreements.

It is our responsibility to inform you, based on the information provided to us, of the features, major terms and conditions and the purpose of the agreements that we were informed of or became aware of during our audit and that show that they are in the interests of the company. It is not our role to determine whether these agreements are beneficial or appropriate or ascertain whether any other agreements exist. It is your responsibility, in accordance with Article R. 225-31 of the French Commercial Code, to assess the merit of these agreements for the purpose of approving them.

In addition, it is our responsibility to inform you, in accordance with Article R. 225-31 of the French Commercial Code, of the agreements that were already approved by the General Shareholders' Meeting in previous years that continued to apply during the period.

We have performed the procedures that we deemed necessary in accordance with the professional guidance issued by the French Institute of Statutory Auditors (Compagnie Nationale des Commissaires aux Comptes) for such tasks. These procedures involved verifying that the information provided was consistent with the documents from which it was derived.

1 AGREEMENTS SUBMITTED FOR THE APPROVAL OF THE GENERAL SHAREHOLDERS' MEETING

Agreements Approved and Signed During the Period

In accordance with Article L. 225-40 of the French Commercial Code, we have been advised of the following agreements that were signed during the period and received prior approval from the Board of Directors.

➤ **Agreement with BP, which holds 2.9% of SAGESS's share capital**

Type and Purpose

Sale of 17,752 m³ of diesel fuel in Frontignan

Details

At its meeting on 11 December 2020, your Board of Directors approved the signing of a sales agreement with BP for 17,752 m³. The sale was completed on 30 September 2020. The agreement was reviewed in advance by the Vice Chairman of the Board, who had no comments.

Rationale for Company

The agreement was signed after an unsuccessful request for proposals.

In 2020, your company recorded the sale of 17,752 m³ for €4,276,811.84.

Agreements Approved Since Period End

We have been advised of the following agreements, which have been approved since period end and received prior approval from the Board of Directors.

➤ **Agreement with BP, which holds 2.9% of SAGESS's share capital**

Type and Purpose

Sale of 45,248 m³ of diesel fuel in Frontignan

Details

At its meeting on 18 March 2021, your Board of Directors approved the signing of a sales agreement with BP for 45,248 m³. The sale was completed on 31 December 2020. The agreement was reviewed in advance by the Vice Chairman of the Board, who had no comments.

In 2020, your company recorded the sale of 45,248 m³ for €13,402,499.

Rationale for Company

The agreement was signed after an unsuccessful request for proposals.

➤ **Agreement with SCAPED, which holds 8.9% of SAGESS's share capital**

Type and Purpose

Permanent move of 235 m³ of SP95 to Mitry-Mory

Details

At its meeting on 18 March 2021, your Board of Directors approved the signing of an exchange contract with SCAPED for 235 m³. This exchange was carried out on 19 November 2020. The agreement was reviewed in advance by the Vice Chairman of the Board, who had no comments.

This exchange had no impact on the 2020 financial year.

Rationale for Company

The agreement was signed after an unsuccessful request for proposals.

Agreements from Previous Financial Years Not Submitted for General Shareholders' Meeting Approval

We have been advised of the following agreement, signed in 2019 and approved in 2020, which was not submitted for the approval of the General Shareholders' Meeting convened to approve the financial statements for the 2019 financial year.

➤ **Agreement with SIPLEC, which holds 13.6% of SAGESS's share capital**

Type and Purpose

Sale of 1,000 m³ of reformulated blendstock for oxygenate blending to SPVM Villeneuve le Roi

Details

At its meeting on 13 March 2020, your Board of Directors approved the signing of a sales agreement with SIPLEC for 1,000 m³. The sale was completed on 13 November 2019. The agreement was reviewed in advance by the Vice Chairman of the Board, who had no comments.

In 2019, your company recorded the sale of 1,000 m³ for €397,000.

This agreement had no impact on the 2020 financial year.

Rationale for Company

The agreement was signed after an unsuccessful request for proposals.

2 AGREEMENTS ALREADY APPROVED BY THE GENERAL SHAREHOLDERS' MEETING

In accordance with Article R. 225-30 of the French Commercial Code, we were informed that the following agreement, already approved by the General Shareholders' Meeting in previous years, remained in force during the period.

➤ Agreement with Total Marketing Services, which holds 34.5% of SAGESS's share capital

Type and Purpose

Signing of a secondment agreement for Pierre-Yves Loiseau, Chairman and Chief Executive Officer, between your company and Total Marketing Services, sole shareholder of Total Marketing France, which is a shareholder and director of your company. Anne-Solange Renouard is the permanent representative of Total Marketing France.

Details

At its meeting on 26 April 2018, your Board of Directors authorised the signing of the secondment agreement of Pierre-Yves Loiseau related to his role as SAGESS's Chairman and Chief Executive Officer. This agreement was revised at the meeting on 13 December 2018.

In 2020, the amount covered by SAGESS totalled €618,161.

Neuilly-sur-Seine and Paris La Défense, 15 April 2021

Grant Thornton
French member of
Grant Thornton International

Ernst & Young Audit

Pascal Leclerc
Partner

Valérie Quint
Partner

G. INFORMATION ON GOVERNANCE

1 > SHAREHOLDERS (AS AT 31 DECEMBER 2020)

Name of Shareholder	Number of Shares
AOT ENERGY FRANCE	1
ARMORINE SA	149
BOLLORÉ ENERGY	445
BP FRANCE	435
CARFUEL	903
COMPAGNIE INDUSTRIELLE MARITIME – CIM	1
CPA	37
DISTRIDYN	372
DYNEFF	256
EG RETAIL FRANCE	193
ENI FRANCE SARL	136
ESSO SAF	1,217
ÉTABLISSEMENTS LAGARDE	20
GINOUVES GEORGES	58
KUWEIT PETROLEUM AVIATION FRANCE SAS	356
LES COMBUSTIBLES DE NORMANDIE	15
PIERRE-YVES LOISEAU	1
NAPHTEX	2
PETROPLUS MARKETING FRANCE	9
PICOTY SAS	246
POITOU CARBURANTS	1
RUBIS ÉNERGIE	33
SCA PÉTROLE ET DÉRIVÉS	1,336
SNC AUCHAN ÉNERGIES	407
SOCIÉTÉ DES PÉTROLES SHELL	472
SOCIÉTÉ D'IMPORTATION LECLERC – SIPLEC	2,041
STEDIS	552
THEVENIN & DUCROT DISTRIBUTION	459
TOTAL MARKETING FRANCE	4,153
URBAINE DES PÉTROLES – UDP	476
VARO ENERGY FRANCE	179
WOREX SNC	1
ZELLER ET COMPAGNIE	38
TOTAL SHARES ISSUED	15,000

2 > BOARD OF DIRECTORS (THAT APPROVED THE 2020 FINANCIAL STATEMENTS)

<p>Pierre-Yves Loiseau 102, Terrasse Boieldieu 92800 Puteaux, France</p>	<p>Director and Chairman of the Board</p>
<p>Directors</p>	<p>Permanent representatives</p>
<p>BOLLORÉ ENERGY Administrative headquarters Tour Bolloré – 31-32 quai de Dion Bouton 92811 Puteaux Cedex, France</p>	<p>Registered office Odet 29500 Ergué-Gabéric, France</p> <p>Hakim Britel</p>
<p>BP FRANCE Campus St Christophe – Bâtiment Galilée 3 10, avenue de l'Entreprise 95863 Cergy-Pontoise Cedex, France</p>	<p>François Randhagen</p>
<p>CARFUEL ZAE St-Guenault – 1, rue Jean Mermoz BP 75 91002 Every Cedex, France</p>	<p>Karim Benbrik (Also Vice Chairman of the Board of Directors)</p>
<p>ENI FRANCE SARL 12, avenue Tony Garnier 69007 Lyon, France</p>	<p>Cécile Poinot</p>
<p>Esso Société Anonyme Française 20, rue Paul Héroult 92000 Nanterre, France</p>	<p>Marie-Hélène Masse</p>
<p>PICOTY SAS Rue André Picoty 23300 La Souterraine, France</p>	<p>Olivier Bourdut</p>
<p>SCA PÉTROLE ET DÉRIVÉS 7, allée des Mousquetaires Parc de Tréville Vert le Grand 91078 Bondoufle Cedex, France</p>	<p>Registered office: 24, rue Auguste Chabrières 75015 Paris, France</p> <p>Alexandre Truchetto</p>
<p>Société des Pétroles Shell 11-13, cours Valmy Tour Pacific 92800 Puteaux, France</p>	<p>Pierre Le Gal</p>
<p>SOCIÉTÉ D'IMPORTATION LECLERC – SIPLEC 26, quai Marcel Boyer 94200 Ivry-sur-Seine, France</p>	<p>Thierry Forien</p>
<p>TOTAL MARKETING FRANCE 562, avenue du Parc de l'Île 92000 NANTERRE, FRANCE</p>	<p>Anne-Solange Renouard</p>
<p>URBAINE DES PÉTROLES – UDP 8, rue Eugène et Armand Peugeot Immeuble Ampère 92567 Rueil-Malmaison Cedex, France</p>	<p>Élisa Bellido-Gonzalez</p>
<p>WOREX SNC 66, route de Sartrouville 78230 Le Pecq, France</p>	<p>Jean-Claude Marcelin</p>

3 > **Audit Committee (AS AT 31 DECEMBER 2020)**

Thierry Forien.....	Chairman and permanent representative of Société d'Importation Leclerc – SIPLEC
Anne-Solange Renouard	Permanent representative of Total Marketing France
Jean-Claude Marcelin.....	Permanent representative of Worex SNC

4 > **Corporate Social Responsibility Committee (AS AT 31 DECEMBER 2020)**

Pierre-Yves Loiseau	Chairman and CEO of SAGESS
Son Lengoc	Corporate Secretary and CFO of SAGESS
Éléonore Joder	Compagnie Industrielle Maritime (CIM)
Solenn Riou	Société des Pétroles Shell
Nathalie Dubois.....	Bolloré Energy
Abel-Kone Nandiolo	Total Marketing France
Dominique Lebtahi.....	Geostock
Daniel Bonocori.....	Logistics Manager of SAGESS
Frédéric Cheul	Permanent employee representative
Benoît Dujardin	CPSSP representative

5 > **Finance Committee (AS AT 31 DECEMBER 2020)**

Pierre-Yves Loiseau	Chairman and CEO of SAGESS
Son Lengoc	Corporate Secretary and CFO of SAGESS
Sophie Bourgain-Houry	BP France
Jean-Pierre Darsonville	Esso SAF
Philippe Michoudet.....	Société d'Importation Leclerc – SIPLEC
Frédéric Desan	Total Marketing France
Thibaut de Rivoire	Bolloré Energy

6 > **Operations Management Committee (AS AT 31 DECEMBER 2020)**

Pierre-Yves Loiseau	Committee Chair/Secretary and Chairman–CEO of SAGESS
Didier Clot	Rubis Terminal
Benjamin Hedde.....	Bolloré Energy
Patrick Leblanc	SCAPED
Hélène Stainton	Total Raffinage France
Remi Thomas	Société d'Importation Leclerc – SIPLEC
Thierry Morin	Esso SAF

7 > Government Representatives (AS AT 31 DECEMBER 2020)

Representative of the Minister of the Economy, Finance, and Recovery

General Directorate for Competition Policy, Consumer Affairs and Fraud Control – DGCCRF

Permanent representative Quentin Guyonnet-Dupérat

Alternate Ginette Art

Representative of the Minister Delegate for Public Accounts, attached to the Minister of the Economy, Finance, and Recovery

General Directorate of Customs and Excise – DGDDI

Permanent representative David Vaudoyer

Alternate Frédéric Mar

Representative of the Minister for Ecological Transition

Department of Climate and Energy – Department of Energy

Permanent representative Dominique Barrier

Alternate Antoine Ethevenot